Transit Development Plan

Annual Update and Progress Report Covering FY 2015-2024



Central Florida Regional Transportation Agency

Initial Draft – April 2014 Revised – August 2014 Final – November 2014







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A. Introduction

The Central Florida Regional Transportation Authority (LYNX) is the public agency charged with providing transportation services to the citizens of Orange, Seminole, Osceola and Lake Counties. As part of its commitment to bringing quality public transit services to its riders, LYNX periodically undergoes a comprehensive self-evaluation, referred to as the Transit Development Plan (TDP).

This document serves as the second annual update (2014 Annual Update) to the Transit Development Plan (TDP), Year 2013-2022. The TDP is a 10-year needs-based evaluation required by the Florida Department of Transportation (FDOT) to qualify for state Public Transit Block Grant Program funding. This TDP Update includes an assessment of existing services offered by the Authority, as well as anticipated demand for services based on social and economic trends, the political environment, and development patterns and trends. The TDP document also outlines strategic initiatives and service plans for the next ten-year period.

This plan is mandated by both federal and state statutes and the process is repeated every five years, as a major update to the plan, as well as annual updates, such as this assessment. Most significantly, this TDP Update reflects LYNX's role in enhancing public transportation choices in the Greater Orlando region by working to increase ridership, improve connectivity, implement new services, encourage integrated transportation and land use decisions, including transit-oriented development (TOD), and foster public and private partnerships to achieve regional mobility and economic development goals.

LYNX Public Transit Vision Statement

Our Vision is to be recognized as a world-class leader for providing and coordinating a full array of mobility and community services.

LYNX Public Transit Mission

The LYNX Mission is to link our community by providing quality mobility options with innovation, integrity and teamwork.

LYNX CORE VALUES

Safety – Safety is the first priority at LYNX and is every employee's responsibility. **Courtesy** – We present ourselves in a professional manner and treat everyone with respect. **Efficiency** – We take pride in knowing our jobs and doing things right the first time. **Cleanliness** – We take pride in our personal appearance and work environment.

We enhance people's lives every day through Passion, Pride and Performance.



About:

LYNX provides public transportation services for Orange, Seminole, Osceola and Lake Counties. Daily fixed-route local bus service provides more than 85,000 passenger trips each weekday spanning an area of approximately 2,500 square miles with a resident population of more than 1.8 million. Small portions of Polk and Volusia counties are served as well.

Other LYNX services include LYMMO, a free downtown Orlando circulator; a commuter assistance Vanpool program; ACCESS LYNX paratransit Service; 11 NeighborLink community circulators; two FastLink commuter bus lines; Xpress service from Lake and Osceola counties; and the Road Rangers sponsored by the State Farm roadside assistance program on Interstate 4.

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TDP DEVELOPMENT PROCESS

This 2014 Annual TDP Update follows the FDOT guidance and includes the key topics listed below and serves as a progress report for the on-going operational adjustments as well as new investments in the overall transit system.

The 2014 Annual TDP Update addresses:

- ✓ Past year accomplishments compared to the original implementation program;
- ✓ Analysis of discrepancies between the plan and its implementation for the past year and steps to be taken to attain original goals and objectives;
- ✓ Any revisions to the implementation program for the coming years, including incorporation of select recommendations from the Comprehensive Operational Analysis (COA) adopted in 2014;
- ✓ Revised implementation for the tenth year;
- ✓ Added recommendations for the new tenth year of the updated plan;
- ✓ A revised financial plan;
- ✓ A revised list of projects to meet goals and objectives.

The 2014 Annual TDP Update revisits the goals, objectives and initiatives developed for the Major 2013-2022 TDP Update, listed below. LYNX's goals can be broadly categorized into the following categories: service provision, funding, and communication. Each goal is equally important, and multiple departments may be responsible for specific initiatives as they relate to achievement of a goal.

Goal: Provide high quality mobility options with effective and efficient service

Objective 1: Monitor transit demand and improve span and/or frequency of service where needed.

- Initiative: Conduct a comprehensive operational analysis (COA) by December 2013 to identify service efficiencies, inefficiencies and opportunities for improvement. Lead department: Service Planning
- Initiative: Complete a performance assessment on an annual basis based on performance standards for fixed-route and paratransit services. Lead department: Service Planning
- Initiative: Pursue funding opportunities to expand service to underserved areas and increase frequency on deserving routes. *Lead department: Strategic Planning*
- Initiative: Complete pilot study for FlexBus as a pre-requisite to completing a broader service strategy for NeighborLink transit offerings and a Strategic Plan for Flexible Services. Lead department: Strategic Planning

Objective 2: Right-size the fleet to better match capital resources with service demand. This 2014 Annual TDP Update follows the FDOT guidance and includes the key topics listed below and serves as a progress report for the on-going operational adjustments as well as new investments in the overall transit system.

• Initiative: Update Vehicle Capacity Analysis on an annual basis. Lead department: Service Planning



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 Initiative: Extend useful life of 40-foot buses as available and transfer to routes suffering from overcrowding; transition small body on chassis vehicles from overcrowded routes to emerging NeighborLink service at appropriate time. Lead department: Operations. Supporting departments: Service Planning, Maintenance

Objective 3: Locate and establish permanent satellite facilities in Osceola and Seminole counties from which to more efficiently distribute service and provide minor maintenance.

- Initiative: Continue search for and evaluation of potential sites for a permanent satellite facility in Osceola County. Lead department: Strategic planning. Supporting departments: Operations, Capital Planning
- Initiative: Initiate search for and evaluation of potential sites for a permanent satellite facility in Seminole County. Lead department: Strategic planning. Supporting departments: Operations, Capital Planning

Objective 4: Transition from a hub-and-spoke approach to planning service (where most routes originate and/or terminate in downtown Orlando) to a network approach.

- Initiative: Conduct a comprehensive operational analysis (COA) by December 2013 to identify service
 efficiencies, inefficiencies and opportunities for improvement. The COA should specifically include an
 on-board survey to update origin and destination patterns of existing riders and monitor changes in
 user demographics and travel behavior. The on-board survey should be updated every three-to-five
 years. Lead departments: Strategic Planning and Service Planning. Supporting departments:
 Communications
- Initiative: Update Five Year Service Plan. Lead department: Service Planning. Supporting departments: Strategic Planning, Operations

<u>Goal: Secure a dedicated source of funding to allow LYNX to better meet varying transportation and infrastructure needs.</u>

Objective 1: Collaborate with regional partners to build support for a dedicated source of transit funding with which to most effectively and reliably serve the region's residents, businesses and visitors.

- Initiative: Provide input and support for funding studies and related efforts of the Authority's regional partners. Lead departments: Finance and Strategic Planning. Supporting department: Executive Office and Office of Government Affairs
- Initiative: Participate in the Transportation Funding Task Force, a subcommittee of the MetroPlan
 Orlando Board of Directors. Lead department: Office of the CEO. Supporting departments: Finance,
 Strategic Planning, Office of Government Affairs

Objective 2: Secure complementary and/or supplementary sources of funding for both capital and operating expenses to reduce the overall financial burden on resource-limited local government partners.



- Initiative: Identify and pursue grant funding opportunities from a variety of sources including FTA, DOT, HUD, state and local programs. Lead department: Strategic Planning. Supporting department: Grants
- Initiative: Identify public-private partnership (P3) opportunities to share costs for projects, programs
 and initiatives that will be of joint benefit to LYNX and another entity, such as another agency,
 investor or private developer. Lead department: Strategic Planning. Supporting department: Office
 of Government Affairs

Goal: Improve internal and external communication to improve organizational efficiency and meet the evolving needs of the community.

Objective 1: Provide real-time information to customers.

• Initiative: Develop a real-time customer information plan that identifies appropriate technology and internal staffing and maintenance requirements. *Lead department: Strategic Planning. Support departments: Information Technology, Communications, and Operations*

Objective 2: Utilize social media to provide and share up-to-date information and to receive input from customers and partners.

- Initiative: Dedicate one staff person to manage all social media including Facebook and Twitter and
 other types. This person will be responsible for releasing communications via social media on behalf
 of LYNX, monitoring comments related to LYNX and its services, and responding to customer issues
 and inquiries Lead department: Communications
- Initiative: Update informational signage at key stops and transfer points to include schedule information and steps to accessing real-time customer information. Lead department: Communications



B. PAST YEAR'S MAJOR ACCOMPLISHMENTS

This section will review LYNX's accomplishments from July 2013 through June 2014.

SERVICE INITIATIVES

LYNX initiates service changes to improve system-wide efficiency three times each calendar year. During the review period for this update, those changes went into effect on August 11, 2013, January 12, 2014 and April 13, 2014.

<u>August 2013 Service Changes – Effective August 11, 2013</u>

The following major adjustments went into effect during the August 2013 service change:

- Link 4 was split into two routes between LYNX Central Station (LCS) in downtown Orlando and Osceola Square Mall at Florida Mall. The revised Link 4 was to operate along the alignment formerly served by Link 4 between Florida Mall and Osceola Square Mall, and the new Link 107 was to operate on the alignment formerly served by Link 4 between LCS and Florida Mall.
- Link 15 and Link 51 alignments were swapped between LCS and Curry Ford Road/Conway Road.

Table 1 indicates all changes that went into effect during the August 2013 service change, including new bay assignments, minor routing changes, and minor time changes.

Table 1: August 2013 Service Changes

New Bay Assignments

Links: 7, 8, 11, 13, 17, 18, 21, 25, 28, 29, 36, 40, 48, 49, 50, 54, 102, 104, 105, 125, 300, 313, FastLinks 441 and 17-92

Adjusted Schedule Times (minor adjustments)

Links 3, 6, 9, 10, 13, 17, 18, 20, 21, 24, 25, 26, 29, 34, 36, 37, 38, 41, 42, 44, 45, 46E, 46W, 48, 49, 54, 56, 57, 105, 125, 319, 405, 426, 434, FastLinks 441 and 17-92.

Adjusted Routing

Link 1 – Began departing northbound towards Denning Drive and Webster Avenue.

Link 4 – Split into two routes (Link 4 and 107). The new Link 4 travelled between Osceola Square Mall and Florida Mall.

Link 7 – Rerouted to travel to LCS via Livingston Street and depart towards Amelia Street.

Link 8 - Rerouted to travel to LCS via Amelia Street.

Link 11 - Rerouted to travel to LCS via Livingston Street and depart towards Amelia Street.

Link 15 – Rerouted to travel towards Valencia College East via Orange Avenue, Anderson Street and Bumby Avenue to Curry Ford Road; and to travel to LCS via Bumby Avenue, South Street, Magnolia Avenue and Livingston Street.

Link 23 – Rerouted to depart southbound towards Denning Drive from Webster Avenue.

Link 28 —Timepoint No. 5 moved from Semoran Boulevard and Grant Street to Semoran Boulevard and Curry Ford Road (in front of Pollo Tropical).



Link 40 – Rerouted to arrive and depart LCS via Division Avenue and Amelia Street.

Link 51 – Rerouted to travel towards Orlando International Airport via Orange Avenue, Robinson Street, Colonial Plaza SuperStop, Primrose Drive, Lake Underhill Road and Conway Road; and to travel towards LCS via Magnolia Avenue and Livingston Street.

Link 56 – Due to year-long construction, the layover at Disney University was removed. The layover was moved to the Disney Ticket and Transportation Center after returning from Disney University.

Link 102 – Rerouted to no longer circle the Orlando Jai-Alai facility heading towards LCS.

Link 103 – Rerouted to no longer circle the Orlando Jai-Alai facility heading towards Sanford.

Link 104 – Rerouted to depart LCS via Livingston Street, Garland Avenue to Colonial Drive; and travel to LCS via Amelia Street.

Link 111 – Rerouted to serve the Destination Parkway SuperStop towards Central Florida Parkway and Sea Harbor Drive.

Link 304 – Rerouted to travel International Drive between Nickelodeon Suites and Lake Buena Vista Resort Village & Spa.

Link 313 – Rerouted to no longer circle the Winter Park Hospital when traveling to LCS.

Link 416 – Rerouted to serve the Polk County Health Center and Parkview Village. The last Poinciana bound trip routed to serve Haines City High School. Headway changed to every 90 minutes.

Link 443 – Rerouted to no longer circle Winter Park Hospital towards LCS Monday through Saturday.

Source: LYNX Service Planning

January 2014 Service Changes – Effective January 12, 2014

The following major adjustments went into effect during the January 2014 service change:

- The Osceola County transfer hub was moved from Osceola Square Mall to the new LYNX Kissimmee Intermodal Station (KIS). Links 10, 18, 26, 55, 57, 108 (formerly Link 4) and FastLink 441 began utilizing the facility in downtown Kissimmee at the January service change.
- Lake County contracted with LYNX to revive service on Links 55 and 204. Lake County also
 established a fare increase to \$7/daily, \$35/5-day and \$140/30-day. These new rates are only
 valid on Link 204. Details on the Lake County routes:
 - Link 55 Daily 30-minute service to the Four Corners Walmart at Cagan Crossings on U.S. 27 from 6:30-8:30 a.m. and 5-6:30 p.m. Route does not make stops along U.S. 192 between Legacy Boulevard and U.S. 27. The segment continues to be served by Link 427.
 - Link 204 Weekday trips from the Clermont Park N Ride on U.S. 27 to LYNX Central Station at 6 and 7:30 a.m. and from LYNX Central Station to the Clermont Park N Ride at 4:30 and 6 p.m.

Table 2 indicates the other changes that went into effect during the January 2014 service change, including routing changes.



Table 2: January 2014 Service Changes

New Route Numbers

Link 17 was renumbered to become **Link 106**. Minor schedule adjustments made.

Link 4 was renumbered to **Link 108**. Routing adjusted to no longer serve Columbia Street between Osceola Square Mall and Central Avenue. The new alignment travels between the LYNX Kissimmee Intermodal Station and Florida Mall. The last three daily trips were extended south to serve Gatorland.

New Routes

NeighborLink 632 – Added as a new route to be based at the KIS. The service area is between U.S. 192, John Young Parkway, Osceola Parkway and Florida's Turnpike with a stop at Valencia College. Service hours: 6:50 a.m.-11:02 p.m., Monday through Friday. The 10:05 p.m. NeighborLink 631 trip from Valencia College covers the NeighborLink 632 service area to drop off only. The last trip on NeighborLink 632 departing the LYNX KIS at 10:47 p.m. operates as local bus service, serving all stops along Main Street and Vine Street to the Osceola Square Mall.

Adjusted Routing

Link 3 – Added a 5:20 a.m. weekday and Saturday departure from Dixie Belle Drive and Gatlin Avenue towards Chickasaw Trail. Eliminated a 4:15 a.m. Sunday trip from LYNX Central Station.

Link 8 – Minor schedule adjustments.

Link 10 – Rerouted to no longer serve Osceola Square Mall. The new alignment heads south at Main Street to the LYNX KIS. Passengers heading west of Main Street transfer to Link 55 at the new transfer center.

Link 18 – Rerouted to no longer serve Osceola Square Mall. The new alignment heads south at Main Street to the LYNX KIS. Passengers heading west of Main Street will need to transfer to Link 55 at the new transfer center.

- Link 20 Minor schedule adjustments.
- Link 21 Minor schedule adjustments.
- **Link 25** Minor schedule adjustments.

Link 26 – Route no longer serves Osceola Square Mall. Trips toward Kissimmee follow old alignment to Thacker Avenue and Oak Street. Route turns east towards Osceola Regional Medical Center and on to the LYNX KIS. Southbound trips towards Poinciana follow the same path in the opposite direction.

Link 38 – Added all day service. Weekday frequency is 20 minutes 6:00-8:20 a.m. and 3:20-5:40 p.m. Service operates every 60 minutes from 9:20a.m.-2:20 p.m.

Link 44 – No longer operates within the Errol Plaza parking lot. The route was realigned to Errol Parkway. Passengers can access the shops within the plaza from bus stops located along U.S. 441 and Errol Parkway.

- Link 50 Daily frequency increased to every 20 minutes 5:15-8:15 a.m. and 4:15-6:15 p.m.
- Link 54 Minor weekday and Saturday schedule adjustments.

Link 55 – Serves Osceola Square Mall on U.S. 192 as a stop only. Service to LYNX KIS via U.S. 192, Central Avenue and Neptune Road.



Link 57 – No longer serves Columbia Street and the Osceola Square Mall. The new alignment stays on John Young Parkway to Emmett Street and services Link 108 (former Link 4) stops. It then travels along Main Street and heads east on Neptune Boulevard to the LYNX Kissimmee Intermodal Station.

Link 104 – The last four weekday and Saturday trips from LYNX Central Station depart at :15. The last daily trip to the University of Central Florida SuperStop departs at 10:15 p.m. The last four weekday trips from the University of Central Florida SuperStop depart at :11.

Link 105 – All trips realigned to better serve the Westside Tech Center on Story Road in Winter Garden along with additional schedule adjustments.

Link 125 – Schedule changes: weekday route operates every 20 minutes 6-9 a.m. and 2-7:15 p.m.; the 9:45 p.m.-12:45 a.m. trips operate every 60 minutes.

Link 304 – Rerouted to depart LYNX Central station at 6 a.m., travel non-stop to Orange Blossom Trail and Anderson Street to operate under its current routing, and arrive at Downtown Disney at 7 a.m.

Link 426 – Minor schedule adjustments.

NeighborLink 631 – Adjusted to serve the area between Florida's Turnpike, Simpson Road, Boggy Creek Road and Osceola Parkway. Route continues to be based at Valencia College. Service hours extended to 5:40 a.m.-10:25 p.m., Monday through Friday. The 10:05 p.m. trip extended to cover the NeighborLink 632 service area to drop off only.

FastLink 441 – Rerouted to no longer serve Osceola Square Mall. The new alignment is LYNX Central Station to the LYNX KIS.

Source: LYNX Service Planning

April 2014 Service Changes – Effective April 13, 2014

The major changes during the April 2014 service change were to connect routes with SunRail weekday service hours. FDOT developed the feeder plan which ensures that each Phase I SunRail station has at least one (1) connecting LYNX bus route to meet each train during peak service. SunRail purchased 10 vehicles to accommodate the additional feeder service. Adjustments associated with the SunRail feeder plan include:

- ✓ Winter Park routes 1, 9, 14 and 23 rerouted.
- ✓ The Sand Lake Road station to be served by Links 11, 18, 42, 111, new routes Xpress 208 (Kissimmee) and FastLink 418 (Meadow Woods).
- ✓ Links 102 and 125 to serve Florida Hospital.
- ✓ The Maitland station to be served by Link 102.
- ✓ Altamonte Springs station to be served by the new Link 436N.
- ✓ The Longwood Station to be served by Link 434 and the new Link 505.
- ✓ New Link 505 to directly serve the Longwood station.
- ✓ Lake Mary station to be served by Link 45.
- ✓ The Sanford station to be served by Links 34, 46E and 46W.

Adjustments associated with the SunRail feeder plan went into effect on April 13, 2014 along with the other scheduled service changes; SunRail revenue service began on May 1, 2014. SunRail is paying for the incremental cost of feeder routes for 7 years; after that, the local funding partners will coordinate to cover the cost.



Other major changes during the April 2014 service change included:

- LYMMO, the free downtown Orlando circulator, was expanded and received an updated citrus theme. The LYMMO routes are named after popular Florida fruits:
 - The existing/historic LYMMO route has been named the Orange Line;
 - The east/west expansion is called the Grapefruit Line between the Amway Center and Lake Eola using Central Boulevard, Church Street, and South Street.
- The Xpress 200 from Volusia County to be discontinued May 1 with the start of SunRail.
- Additional April changes will include Links 20, 23, 38, 40 and 56.

Table 3 indicates the changes that went into effect during the April 2014 service change including SunRail adjustments and new or adjusted routes.

Table 3: April 2014 Service Changes

SunRail Adjustments

- **Link 1** Rerouted to serve the Winter Park SunRail station 5:33-8:33 a.m. and 4:33-7:33 p.m. During these connection times the route travels Denning Road, Fairbanks Avenue, New York Avenue and Webster Avenue.
- **Link 9** Rerouted to serve the Winter Park SunRail station 6:07-9:07 a.m. and 5:08-8:08 p.m. During these connection times the route travels Denning Road, Fairbanks Avenue, New York Avenue and Webster Avenue.
- Link 11 -Diverted to serve the Sand Lake SunRail station between 6:06-8:36 a.m. and 4:32-7:17 p.m.
- **Link 14** Rerouted to serve the Winter Park SunRail station 6:48-8:48 a.m. and 4:48-7:48 p.m. During these connection times the route travels Denning Road, Fairbanks Avenue, New York Avenue and Webster Avenue.
- Link 18 Diverted to serve the Sand Lake SunRail station between 5:30-10:06 a.m. and 4:30-9:08 p.m.
- **Link 23** Rerouted to serve the Winter Park SunRail station 5:35-8:35 a.m. and 4:38-7:38 p.m. During these connection times the route travels Denning Road, Fairbanks Avenue, New York Avenue and Webster Avenue.
- **Link 34** Realigned to provide north and south service along French Avenue in Sanford. Continues to serve the Seminole Health Center. The route operates every 30 minutes 5:20-8:20 a.m. and 3:20-6:20 p.m. on weekdays. All other times it operates every 60 minutes.
- Link 42 Diverted to serve the Sand Lake SunRail station 5:35-8:46 a.m. and 4:06 6:36 p.m.
- **Link 45** Route operates every 30 minutes 4:59-7:59 a.m. and 3:13-8:13 p.m. on weekdays only. All other times it operates every 60 minutes. Rerouted to pull into the Lake Mary SunRail station only during 30 minute service.
- **Link 46E** Realigned to provide crosstown service between the Sanford SunRail station and Midway. Route no longer serves the Seminole Centre shopping plaza. The route operates every 30 minutes 5:30-7:30 a.m. and 3:30-6:30 p.m. weekdays only. All other times it operates every 60 minutes.
- **Link 46W** Realigned to provide crosstown service between the Sanford SunRail station and Seminole Town Center. This route no longer serves the Seminole Centre shopping plaza. The route operates every

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30 minutes 5:19-8:19 a.m. and 3:19-6:19 p.m. weekdays only. All other times it operates every 60 minutes.

Link 111 – Rerouted to serve the Sand Lake Road SunRail station on weekdays every 30 minutes 5:28-8:32 a.m. and 3:32-6:28 p.m. All other weekday times are every 60 minutes. No weekend SunRail station service.

FastLink 418 – A FastLink connecting The Florida Mall to Lake Nona's Medical City by way of the Sand Lake SunRail Station and the Meadow Woods Community.

Link 436N – New daily route to serve SR 436 from Fernwood Boulevard and Oxford Road north to the Apopka SuperStop and the Altamonte Springs SunRail station (weekdays). Operates every 30 minutes on weekdays and Saturday. Sunday service to be every 60 minutes.

LYMMO

Grapefruit Line (East-West Extension) – Operates between the Amway Center/Westmoreland Drive and Lake Eola/Summerlin Avenue along Central Boulevard, Church Street and South Street. Hours are 6 a.m.-10 p.m. Monday-Thursday, 6 a.m.-midnight Friday, 10 a.m.-midnight Saturday and Sunday 10 a.m.-10 p.m. The route operates every 10 minutes 7 a.m.-6 p.m. weekdays only. All other times it operates every 15 minutes.

Eliminated Routes

Link 41 – Route split at Fernwood Boulevard and Oxford Road into Links 436S (Orlando International Airport) and 436N (Apopka SuperStop).

Xpress 200 – Route eliminated on May 1 with the start of SunRail.

New Routes

Xpress 208 – Non-stop hourly service between the Sand Lake SunRail station (6:30-8:30 a.m. and 5-7 p.m.) and the LYNX Kissimmee Intermodal station (5:40-7:40 a.m. and 4:05-6:05 p.m.), with one stop at the Shady Lane Park-N-Ride.

FastLink 418 – A FastLink connecting The Florida Mall to Lake Nona's Medical City by way of the Sand Lake SunRail Station and the Meadow Woods Community.

Link 436S – New route that serves SR 436 from Fernwood Boulevard and Oxford Road south to the airport. Operates every 30 minutes on weekdays and Saturday. Sunday service every 60 minutes.

Link 436N – New daily route that serves SR 436 from Fernwood Boulevard and Oxford Road north to the Apopka SuperStop and the Altamonte Springs SunRail station (weekdays). Operates every 30 minutes on weekdays and Saturday. Sunday service every 60 minutes.

Link 505 – Utilizes the bus pullout bay near the Longwood SunRail station. Operates every 60 minutes between the Winter Springs Town Center (6:25-8:25 a.m. and 4:20-6:20 p.m.) and South Seminole Hospital (6-8 a.m., and 3:55-5:55 p.m.).

NeighorLink 651 – New route based at the Seminole Centre. Service area bounded by West Airport Boulevard, West 25th Street, French Avenue/17-92 and State Road 46. Service hours will be 5:00 a.m. - 8:55 p.m. Monday-Saturday.



Adjusted Routes

Link 20 – Realigned traveling towards downtown from Walmart operating along John Young Parkway, Princeton Street to Mercy Drive.

Link 23 – Realigned to stay on SR 434. No longer serves West Town Parkway and Pearl Lake Causeway.

Link 38 – Headway adjusted to daily 20 minute peak, 60 minute off-peak service.

Link 40 – The last five trips now depart from the Universal Employment Center. Minor schedule changes.

Link 56 – Route extended from Osceola Square Mall to the LYNX Kissimmee Intermodal Station traveling along Columbia Street, Central Avenue and Neptune Road.

Source: LYNX Service Planning

LYMMO EXPANSION PROJECTS

LYNX and the City of Orlando have entered into a partnership to expand the downtown LYMMO circulator system. The expanded LYMMO service provides a fresh alternative for those working or living downtown, or connecting with SunRail. The two expansion Bus Rapid Transit (BRT) projects — the East-West and Parramore expansions — add approximately 5.6 miles to the existing system.

East-West BRT

The East-West expansion was funded through a Federal earmark in 2009 for \$7.92 million in 5309 New Starts funds, plus a \$2.5 million local match from the City or Orlando. The East-West expansion has been branded as the Grapefruit Line and opened for service on April 10, 2014.

The Grapefruit Line operates between the Amway Center/Westmoreland Drive and Lake Eola/Summerlin Avenue along Central Boulevard, Church Street and South Street. The route operates every 10 minutes 7 a.m.-6 p.m.



on weekdays and every 15 minutes at all other times. Service hours are:

- Monday-Thursday, 6 a.m.-10 p.m.
- Friday, 10 a.m.-midnight
- Saturday, 6 a.m.-midnight
- Sunday 10 a.m.-10 p.m.

Parramore BRT

This Parramore expansion was funded by a TIGER II grant award of \$10 million to construct a 2.1 mile expansion of the BRT system west of I-4 to serve the Parramore area and the Creative Village development. The City of Orlando also pledged a local match of \$2.5 million. As of April 2014, the design plans for this project have been completed; however the implementation schedule has been delayed by contamination challenges on Terry Road. A remediation plan has been developed to manage the contamination issues and it is anticipated that construction will commence by November 2014.



INFRASTRUCTURE

A number of infrastructure projects were completed during the review period; these are described in the following sections.

Rehabilitation of LYMMO Shelters

The twelve downtown LYMMO shelters associated with the original LYMMO alignment (the Orange Line) were updated during the service period. Upgrades to the LYMMO shelters included a refresh of the existing shelters and kiosks with new paint, new seating, and the addition of real-time information at the kiosks. The technology upgrades allow riders to see real-time bus information, including when the next bus is arriving. This technology allows users to access the information via the web as well as using a mobile device and SMS messaging.

LYNX Shelters at SunRail Stations

LYNX staff oversaw construction of bus shelters at several of the SunRail Phase I stations including the Sand Lake Road, Longwood, Altamonte Springs, Lake Mary, and Sanford stations. Pads were poured and shelters installed at each of the new bus stop locations within the footprint of the SunRail stations.

Other Shelter Improvements

In addition to the shelters installed at select SunRail stations, a total of 32 bus shelters were installed throughout the LYNX service area from July 2013 to June 2014 as part of its bus shelter program. Other capital projects completed during the review period included:

- LYNX entered a public-private partnership (PPP) with the Mills/50 Main Street program to install special shelters throughout the main street district. Designs for the shelters are complete and permitting is ready to begin; it is anticipated that the shelters will be installed after June 2014;
- LYNX partnered with the University of Central Florida (UCF) to share costs to repair the entrance for the UCF SuperStop;
- The Colonial Plaza SuperStop was rehabilitated including restriping/repainting and installation of solar-powered shelters and trash compactors, at a cost of \$128,300;
- The Washington Shores SuperStop will be rehabbed during the review period at a cost of \$132,600; and
- Design for the Poinciana SuperStop was completed.

BUILDING AND FACILITIES IMPROVEMENTS

Osceola South

Several improvements were made to the LYNX southern operating base in the City of Kissimmee, known as "Osceola South", including installation of an above-ground storage tank and construction of a trailer for staff.



Kissimmee Intermodal Station

The Kissimmee Intermodal Station (KIS), which is located next to the historic Kissimmee Amtrak station, officially opened on February 27, 2014. This eight bay transfer facility now serves as the hub for all transit services in Osceola County. The multi-modal uses of this facility have had an immediate impact as passengers can now connect with Amtrak, Greyhound and on-street transfer opportunities. Additional connections will occur once Phase II of SunRail is extended to the adjacent train station. The multimodal



center was developed to house five 40-foot buses and three 60-foot, articulated buses. Additional amenities include closed circuit television, 14 solar-lit bus shelters and drought tolerant landscaping, bringing the total cost of construction to approximately \$1.2 million.

LYNX Central Station

Construction of the visitor parking lot north of LYNX Central Station commenced in June 2014.

BUS STOP FACILITY DATABASE AND ACCESSIBILITY STUDY

LYNX contracted with Data Transfer Solutions, Inc. on December 14, 2012 to complete an inventory of existing bus stop facilities, document existing conditions, and prepare a database system synchronized with a fixed asset management system and LYNX's scheduling software. The database will include an inventory of shelters, amenities, and accessibility features. The database will allow LYNX to track bus stop assets and identify any ADA accessibility concerns; track work orders; and identify capital improvement needs for budgeting and work program purposes. The study is still underway as of April 2014.

FLEXBUS

LYNX is working with the cities of Altamonte Springs, Casselberry, Longwood and Maitland to deploy a

test of a local circulator system supported by technology to provide trips that are responsive to the needs of riders. Vehicles will provide transportation between stations in the service area which will be located within a short walk of major destinations including SunRail stations. The system, known as "FlexBus," is in a 60-day testing period as of April 1, 2014. 12 stations were identified for use during the testing period; two vehicles are being used for the demonstration.

COMPREHENSIVE OPERATIONAL ANALYSIS

The Comprehensive Operations Analysis (COA) is the means of adjusting and adapting LYNX operations to improve efficiency and more closely achieve the objectives identified in the major 2013-2022 TDP update and the Vision 2030 Long Range Plan. LYNX





recently completed their COA (adopted in 2014) which included an analysis of the route network; recommended short-term and long-term modifications; and led to the adoption of new service guidelines. The findings and recommendations from the recently completed COA inform the service planning discussion in this TDP update.

PREMIUM TRANSIT STUDIES

LYNX recently lead two major transit studies aimed at identifying and analyzing options for providing premium transit service along two of the most heavily-congested corridors in the service area.

US 192 Alternatives Analysis (AA)

The US 192 AA kicked off in March 2012. The study focused on exploring and recommending the role that premium transit should play along the US 192 corridor from east of Kissimmee to US 27 in south Lake County, and along US 441 and John Young Parkway from the planned Osceola Parkway SunRail station to

Pleasant Hill Road. The study included extensive coordination between LYNX, Osceola County, the City of Kissimmee, and FDOT. The study was completed in Fall 2013 and resulted in a locally recommended set of transportation improvements to be advance for further review. The locally preferred alternative (LPA) has been adopted by LYNX, the City of Kissimmee, Osceola County, and the West 192 Community Redevelopment Agency (CRA).



SR 50/UCF Connector Alternatives Analysis

The SR 50/UCF Connector AA is focused on identifying the issues, opportunities, and recommended improvements related to transportation in the SR 50 Corridor, with a particular focus on transit. The study covers a two-mile wide east-west corridor following State Road 50, from the Orange County/Lake County



line on the west side to Alafaya Trail (State Road 434) to the east. The study area also includes a two-mile wide north-south corridor along Alafaya Trail north of SR 50, extending up to UCF and ending at the Seminole County Line. When complete, this study will provide a clear understanding of the transit needs, the range of potential solutions, and the locally preferred alternative solutions for addressing the corridor's transit needs. The study commenced in 2013 and is currently underway; it is anticipated to be completed in 2015.

FLORIDA DEPARTMENT OF TRANSPORTATION (FDOT) CORRIDOR STUDIES

FDOT is also leading two major transit studies aimed at identifying options for providing premium transit service within the LYNX service area; a brief summary of each is provided on the following page.





US 441 Alternatives Analysis

The US 441 AA commenced in March 2013. The AA, which is ongoing, will evaluate various options for improving transit service along the US 441 (Orange Blossom Trail) study corridor and/or parallel facilities, including the Florida Central Railroad (FCEN) corridor, between the cities of Tavares and Eustis and Mount Dora in Lake County, through northwest Orange County and the City of Apopka to downtown Orlando in Orange County. The purpose of this study is to identify a recommended alternative to provide transit service that achieves connectivity within the study area. The study team is currently evaluating both bus and rail alternatives within the study area. The study is anticipated to be completed in November 2014.

OIA Connector Refresh Alternatives Analysis

The OIA Connector AA kicked off in in November 2012 and is anticipated to be complete in Fall 2014. The Study area for the OIA Connector AA is generally bordered by Hoffner Avenue/Oak Ridge Road on the north, Osceola Parkway (C.R. 522) on the south, Narcoossee Road (S.R.15) on the east, and Interstate 4 on the west. A premium transit project in the OIA AA study area is seen as being a key to connecting regional activity centers (including OIA and the Convention Center) and to linking premium transit projects such as SunRail and All Aboard Florida.



OTHER PREMIUM TRANSIT INITIATIVES

OIA Connector Spur/SunRail Phase III

At the June 6,2014 MetroPlan TTC meeting, the "OIA Connector Spur Construction Phase" was added to MetroPlan's 2039/2040 Prioritized Project List with a Project Ranking atop the Transit Projects list. This spur from the existing SunRail trunk line to OIA is being envisioned as part of a Phase III expansion of the SunRail system and has been set as a priority by the MPO Board. The Stanton Energy Center spur line may be considered as an alternative for the connector spur. The line is currently owned by the Orlando Utilities Commission (OUC), and is an active rail line used for the delivery of coal to the Stanton Energy Center. The line is approximately 17.5 miles long. This project will be included in the service implementation plan and financial planning of future TDP updates as a project schedule and funding are finalized.

OTHER ACCOMPLISHMENTS

Training

LYNX continues to provide on-going professional development and training activities for its employees to meet the agency's goals of attracting, developing and maintaining a diverse team of skilled associates. Some of the key training highlights during the review period include:



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- SunRail Feeder Route Training This training focused on preparing LYNX operators to answer
 Frequently Asked Questions (FAQs) from customers and to help customers navigate the new
 connections and routing adjustments that are anticipated with the commencement of the
 commuter rail service; and
- Bus Bridge Training This training focused on preparing LYNX operators and dispatchers in the
 event that a portion of, or all of, the SunRail system goes down and LYNX buses must come in and
 act as "bridge" service to transport passengers to the next rail stop, or to the closest LYNX transfer
 point so that they can continue their trips. A Standard Operating Procedure (SOP) has been
 developed for the Bus Bridge Service.

State Roadeo

LYNX fielded a very successful team for the State Roadeo on April 4th and 5th,2014 in Daytona Beach, FL. Operators and Maintenance Teams were put through physical and mental challenges testing their everyday workplace skills, and the LYNX maintenance and operator team came away victorious with its seventh Grand Champion award. The training exercise was sponsored by the Florida Department of Transportation and the Florida Public Transportation Association and was held at Votran, Volusia County's Public Transit system.

Bus Benchmarking

LYNX joined the American Bus Benchmarking Group (ABBG), partially administered by the Imperial College of London, in 2013. The ABBG is a consortium of 17 mid-sized bus agencies in North America that was established in 2011 to benchmark performance and share experiences and best practices.

The objectives of the American Bus Benchmarking Group are:

- To develop a concise, well-balanced and comparable Key Performance Indicator system for performance measurement for use by North American bus agencies that will: determine strengths and weaknesses, prioritize areas for improvement and support dialogue with stakeholders (e.g. senior management, board, government)
- To provide benefits to all members by understanding the reasons for performance levels and trends and by identifying best practices.
- To facilitate the sharing of knowledge and best or otherwise interesting practices in a confidential environment.
- To establish an ongoing benchmarking process that considers the financial and labor resources available to participating mid-sized agencies.

Veterans Transportation and Community Living Initiative (VTCLI)

LYNX was awarded grant funding to improve transportation choices and access to services for veterans and their families through the Veterans Transportation and Community Living Initiative (VTCLI). The grant allows LYNX — through partnerships with various human service agencies, transportation providers, county veterans offices, veterans service organizations, and the Orlando Veterans Administration Medical Center — to create a region-wide, web-based One-Call/One-Click center for connecting veterans with the services available to them. The project's working name is "Veterans Transportation Resources and Community Services" (VTRACS).



The purpose of the VTRACS project is to create a one-stop utility to assist veterans, their families, and the general public with obtaining information about the transportation resources available to them, and the various community services that can be accessed via those transportation options within Central Florida. Through its diverse project advisory team, the VTRACS project has developed a Concept of Operations document and is conducting a Needs Assessment of the region. The study team will develop a high-level design of the system before initiating the procurement process for the necessary technologies to operate the system. Project completion is estimated for Spring 2016.

Title VI Policy Update

In October 2013, LYNX updated its Title VI policy as part of its 2014-2016 Title VI Program Update. Policy updates included a revised public meeting schedule process.

New Schedules

With the April service change, LYNX also rolled out new map brochures with a more intuitive, easy-to-read design. The more compact brochures feature connection frequencies to major points. A sample of the new brochure is included in the Support Documentation in Section H.

New Service Standards

As part of the COA effort, the study team worked with the LYNX staff to develop service standards and associated measures that would be used in the development of new routes as well as the evaluation of existing routes to enhance their operational efficiencies. The new service standards, which were based on national best practices, were authorized for adoption by the LYNX Board in December 2013. The updated Service Standards will serve to provide LYNX staff with a framework for analysis and decision-making on operational and transit planning issues.

Vehicle Purchases

During the review period for this update, LYNX made the vehicle purchases noted in **Table 4**.

Table 4: Vehicle Purchases

Vehicle Type	Quantity	Total Cost
Gillig 40' Diesel	23	\$10,391,724
Gillig 35' Hybrid Electric	16	\$10,849,407
Gillig 40' Hybrid Electric	3	\$2,039,346
Nova 60' Hybrid Electric	4	\$3,822,917

FAREBOX RECOVERY

Farebox Recovery is the percentage of the total operating cost that is funded by customer fares. It is calculated by dividing total customer fares by total operating cost before depreciation. Beginning with 2004 the recovery rate has remained fairly constant varying by approximately 1% from year to year. The 2013 rate is 25%, 1% lower than 2012 and 7% above the 2004 level of 18%. The 2013 decrease is due mainly to increases in professional services.



C. DISCREPANCIES BETWEEN THE 2013-2022 TDP AND IMPLEMENTATION FOR FY 2014

This section will review the planned implementation as documented in the 2013-2022 major TDP update, and assess any discrepancies between the plan and the actual achievements. The major TDP Update (completed in 2012) identified transit alternatives for each year of the plan. The following service alternatives were identified for 2014. To identify any discrepancies between the planned service enhancements and what was implemented, the status of each alternative is noted. The status information is current as of April 30, 2014

Table 5: Discrepancies between the 2014 Plan and Implementation (as of April 30, 2014)

New Service			
Link	Serv	vice Name	Status
Link 100 (Link 43	36 N) Nort	th S.R. 436	Realigned in April 2014.
Link 101 (Link 4	36 S) Sout	th S.R. 436	Realigned in April 2014.
Link 18L (Link 2	208) Kissim	mee SunRail	Service set to begin May 1st 2014
	Co	nnector	
			Planned for 2015 along with Link 10 extension
		Ave Circulator	Serviced by Link 418 as of April 2014.
Link 418	Lake No	ona Circulator	Route began April 2014.
Adjusted Service			
Link	Service Name	Proposed	Status
Link 10 Extension	E US 192/St. Cloud	Routing adjustmen	Planned for 2015
Link 26 Extension	Pleasant Hill Road/ Poinciana	Routing adjustmen	Currently on hold. Instead, Link 426 was extended to Poinciana Medical Center.
Link 102	Orange Ave/ S. US 17-92	Routing adjustmen	No longer circle Orlando Jai-Alai facility en route to LCS as of August 2013.
Link 443	Winter Park/ Pine Hills	Routing adjustmen	st Schedule adjustment for April 2014.
Link 103	N US 17-92- Sanford	Routing adjustmen	No longer circles the Orlando Jai-Alai it facility en route to Sanford as of August 2013.
Link 45 - Extension to Greenwood	Lake Mary	Routing adjustmen	currently on hold
Link 200	West Volusia Xpress	To be eliminated w/SunRail startup	Discontinued as of 5/1/2014
Link 445 - Extension	Apopka/ West Oaks Mall		Currently on hold
Link 46E (SunRail)	SR 46/Midway	Merge w/Link 46W into Sanford SunRa Circulator	· · · · · · · · · · · · · · · · · · ·
Link 46W (SunRail)	SR 46/Seminole Towne Center	Merge w/Link 46W into Sanford SunRa Circulator	· ·

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Link 40	Americana Blvd/ Universal Orlando	Routing adjustment	Routing into/out of LCS adjusted as of August 2013. As of April 2014, the last five trips will depart from the Universal Employment Center.
Link 104	East Colonial	Frequency adjustment	Routing into/out of LCS adjusted as of August 2013.
Link 105	West Colonial	Frequency adjustment	Schedule changes during August and December 2013 service changes - no frequency adjustments.
Link 7	S. Orange Ave/ Florida Mall	Routing adjustment	Routing into/out of LCS adjusted as of August 2013.
Link 11	S. Orange Ave/ OIA	Routing adjustment	Routing into/out of LCS adjusted as of August 2013. Diverted to serve the Sand Lake SunRail station 6:06-8:36am and 4:32-7:17pm as of April 2014.
Link 18	S. Orange Ave/ Kissimmee	Routing adjustment	Diverted to serve Kissimmee Intermodal Station rather than Osceola Square Mall as of December 2013. Diverted to serve the Sand Lake SunRail station5:30- 10:06am and 4:30-9:08pm as of April 2014.

Source: LYNX Service Planning Department

D. REVISIONS TO IMPLEMENTATION PROGRAM FOR FY 2015

SERVICE MODIFICATIONS

The Service Planning department has identified the following proposed service changes for implementation in the 2015 Plan Year:

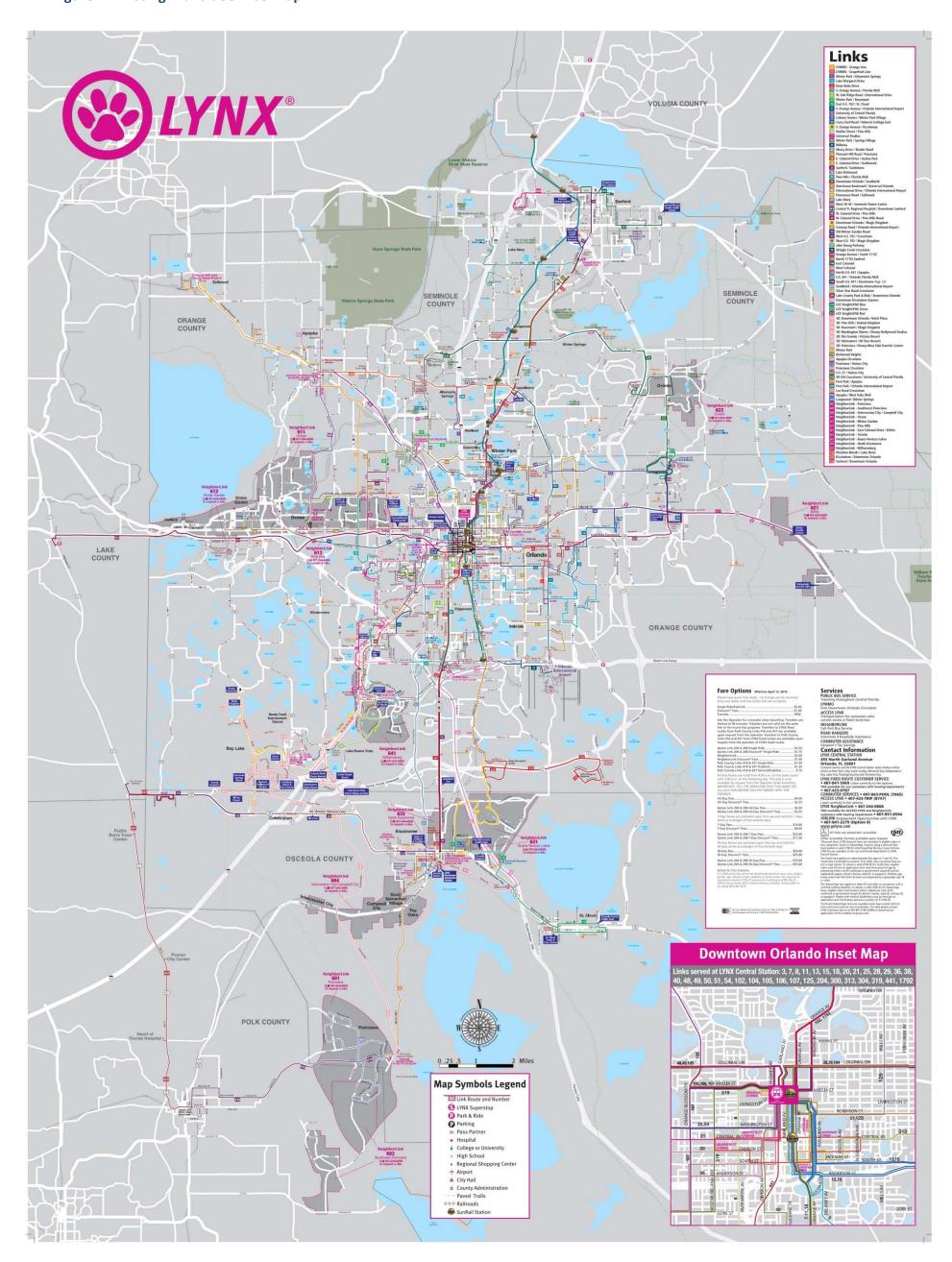
- SunRail schedule/route adjustments to Links 1, 4, 9, 11, 14, 18, 23, 34, 42, 45, 46E, 46W, 111, and 436N;
- Link 8 schedule adjustment for overcrowding;
- FastLink 418 running time adjustment;
- Implementation of XpressLink 206 to provide service between LCS and Medical City; and
- Implementation of XpressLink 207, to provide service between Kissimmee and Medical City.

The proposed service revisions to the 2015 Plan Year largely incorporate the addition of schedule or routing adjustments to accommodate SunRail service, and implementation of the Lake Nona/Medical City connector routes.

The Lake Nona/Medical City routes will connect residents from economically distressed areas to employment, healthcare and educational opportunities at Medical City. The routes will connect to the Sand Lake SunRail station, thus providing inter-modal connections between commuter rail and local transit service. These routes, the Orlando Medical City Connector (planned XpressLink 206) and the Kissimmee Medical City Connector (planned XpressLink 207), are planned for implementation in August 2015.



Figure 1: Existing Transit Service Map





E. REVISED IMPLEMENTATION PROGRAM FOR FY 2015- FY 2024

As noted previously, LYNX recently completed their COA which included recommended short-term and long-term modifications to service throughout the service area. Since the COA – which included a robust ridership modeling component – was completed more recently than the 2013-2022 major TDP update, and led to the adoption of revised service guidelines for the organization; select findings and recommendations from the COA have been used to inform an adjusted 10-year implementation program for FY 2015 through FY 2024. The LYNX Strategic Planning and Service Planning departments were involved in development of the adjusted implementation program and revised, moved, or deleted recommendations from the COA so that the program best reflects the planned direction of the agency. **Table 6** reflects the revised implementation program. Additional recommendations from the COA may be incorporated into future iterations of the implementation program, during upcoming TDP updates.

Only those proposed service changes over the 10-year implementation period are shown in **Table 6**; all blank cells or missing routes can be assumed to have no planned service changes through the implementation period.



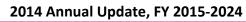


Table 6: 2015-2024 Implementation Program

Link	Service	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Proposed Se	rvice Adjustments										
1	Winter Park/Altamonte Springs	Maintain schedule to serve SunRail			Route realignment - extend route to LCS						
3	Lake Margaret				Route realignment - truncate route at SSA						
7	S. Orange Ave/Florida Mall			Route realignment – Link 7 Circulator	Route realignment on S. Orange Ave						
9	Winter Park/Rosemont	Maintain schedule to serve SunRail									
10	E. US 192/St. Cloud				Restructure route – add Link 10 Extension	Route realignment	Increase frequency on Link 10 Extension				
11	S. Orange Avenue/ Orlando Int'l Airport	Maintain schedule to serve SunRail									
14	Calvary Towers	Maintain schedule to serve SunRail									
15	Curry Ford Road/Valencia College East				Route realignment – adjust stop spacing/consolid ate svc on Goldenrod Road						
18	S. Orange Ave/Kissimmee	Maintain schedule to serve SunRail	Increase hours of svc - expand AM span of svc								
23	Winter Park/Springs Village	Maintain schedule to serve SunRail									
26	Pleasant Hill Road/Poinciana		Increase hours of service	Add Link 26 Extension			Increase frequency on Link 26 Extension				
28	E. Colonial Drive/ Azalea Park				Route realignment – Link 28 Circulator						



Link	Service	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
29	E. Colonial Dr/ Goldenrod Road				Route realignment – Link 29 Circulator	Route realignment – restructure to remove Goldenrod section					
34	Sanford/Goldsboro	Maintain schedule to serve SunRail									
40	Americana Blvd/Universal Orlando		Route realignment								
42	Int'l Drive/Orlando Int'l Airport	Maintain schedule to serve SunRail									
45	Lake Mary	Maintain schedule on Link 45 Extension to serve SunRail			Route realignment – Link 45 Extension						
46E	SR 46/Midway	Maintain schedule to serve SunRail									
46W	SR 46/Seminole Towne Center	Maintain schedule to serve SunRail									
48	W. Colonial Drive/Pine Hills – 48				Route realignment – Link 48 Circulator						
49	W. Colonial Drive/Pine Hills - 49				Route realignment – Link 49 Circulator						
102	Orange Ave/South US 17-92				Schedule/route adjustment	Eliminate service					
103	N US 17-92 Sanford					Schedule/route adjustment					
104	East Colonial		Route realignment to join Link 104 & Link 105			Increase frequency					
105	West Colonial		Route realignment to join Link 104 & Link 105			Increase frequency					
111	OIA/Sea World	Maintain schedule to serve SunRail									





Link	Service	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
208 (18L)	Downtown Kissimmee Express	Maintain schedule to serve SunRail	Eliminate service								
418	FastLink 418 Meadow Woods/Lake Nona/Florida Mall	Maintain schedule to serve SunRail									
426	Poinciana Circulator						Route realignment				
436N	Fern Park/Apopka	Maintain schedule to serve SunRail	Route realignment				Ü				
436\$	Fern Park/Orlando Int'l Airport	Maintain schedule to serve SunRail	Route realignment								
441	FastLink 441		Route realignment								
443	Winter Park/Pine Hills				Route realignment						
445	Apopka/West Oaks Mall				Route realignment – Link 445 Extension						
505	Longwood/Winter Springs	Maintain schedule to serve SunRail									
Proposed Nev	w Routes										
206	LCS-Medical City Xpress Link	Add New Xpress Link									
207	KIS-Medical City Xpress Link	Add New Xpress Link									
213	Xpress Link – Route to be defined	<u>-</u>		Add new Xpress Link							
214	Xpress Link – Route to be defined			Add new Xpress Link							
332	Town Center Boulevard Route									Add new Local Fixed Route	
430	SR 535 (Winter Garden/Vineland Road)									Add new Local Fixed Route	
NNL1	St. Cloud NeighborLink		Add new NeighborLink in St. Cloud								
NL1	Goldenrod Route			Add new Local Fixed Route							
NL2	Lake Nona-OIA Route		Add new Local Route								



Link	Service	2015 2016	2017	2018	2019	2020	2021	2022	2023	2024
NL3	Bithlo Route	Add new Local Fixed Route								
NL4	Oviedo-Altamonte Route (via Ronald Reagan/Red Bug)	Add new Local Fixed Route								
NL5	Aloma Avenue Route	Add new Local Fixed Route								
NL6	SR 436 - Altamonte SunRail Station		Add new Local Fixed Route on SR 436 to SunRail station							
NL7	FL 441 to Kissimmee		New Local Route – FL 441 to Kissimmee							
NL8	Apopka to LCS			Add new Local Route – Apopka to LCS, via US 441						
NL9	Winter Park to LCS				Add new Local Route – Winter Park to LCS, via US 17/92					
NC1	Bithlo Circulator	Add new Bithlo Circulator								
NC2	Kissimmee Circulator		Add new Kissimmee Circulator							
NC3	S. Orange Avenue Circulator			Add new S. Orange Avenue Fixed-Route Circulator						
NC4	JYP Circulator			Add new JYP Circulator						
NC5	Orlovista Circulator				Add new Orlovista Circulator					
NC6	Lake Nona Circulator			Add new Lake Nona Circulator						
NC7	Conway Circulator	Add new Conway Circulator								
NX1	XpressLink - Lake Nona/Downtown Xpress	Add new Xpress Route								
NX2	XpressLink - Apopka- Altamonte SunRail						Add new Express Route			
NX3	XpressLink - UCF-LCS	Add new Express Route - UCF-LCS via SR 50								





Link	Service	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
NX4	XpressLink – Disney-OIA		Add new Express Route – Disney- OIA, via SR 528								
NX5	XpressLink – LCS-West Oaks Mall		Add new Express Route – LCS- West Oaks Mall, via SR 50								
NX6	XpressLink – Osceola		Add new Osceola Express Route								
NX7	XpressLink - UCF-SR 528					Add new Express Route - UCF-SR 528					
NX8	XpressLink - Orange Ave to Sand Lake			New Express Route							
NX9	US 192 Xpress – KIF to St. Cloud							Add new Express Route			
NF1	JYP FastLink			Add new FastLink on John Young Parkway							
NF2	Kirkman FastLink		Add new FastLink on Kirkman								
BRT1	US 192 BRT - Disney-KIF				Add new BRT on US 192, Disney- KIF						
BRT2	US 192 BRT – Lake County-KIF				Add new BRT on US 192, Lake County to KIF						
BRT3	Kirkman BRT – SR 50 to I-Drive						Add new BRT on Kirkman, SR 50-I-Drive				
BRT4	OBT/Florida Mall- Kissimmee BRT								New BRT on OB Florida Mall-KI		



F. REVISED FINANCIAL PLAN

The ten-year financial update includes operating and capital needs, along with the projected costs associated with these needs over the next ten years. The financial analysis update was developed based on the recommended improvements and service modifications found in the Implementation Program. The financial analysis includes a budget for LYNX including both fixed route and paratransit operating and capital costs through FY 2024, which includes the new tenth year. In order to develop the revised financial plan the cost assumptions presented in **Table 7** were used.

Table 7: Capital and Operation Cost Assumptions

ASSUMPTION FACTOR	2014 Annual TDP Update
Fixed-Route Operating Cost per Vehicle Hour	\$93.51
Fixed-Route Operating Cost per Vehicle Mile	\$6.86
ADA Paratransit Operating Cost per Trip	\$35.72
ADA Paratransit Operating Cost per Mile	\$0
TD and Medicaid Paratransit Operating Cost per Trip	\$35.43
TD and Medicaid Paratransit Operating Cost per Mile	\$0
NeighborLink (PUL) Operating Cost per Revenue Hour	\$39.87
NeighborLink (PUL) Operating Cost per Revenue Mile	\$0
Operating Costs Inflation Rate	2.39%
Capital Cost Inflation Rate	2.39%

Source: LYNX Finance and Strategic Planning Departments

The 10-year Cost Summary and Revenue Summary schedules are provided in **Tables 9** and **10**, on the following pages. **Table 8** provides a summary of this information and shows the costs and revenues for maintaining existing service only and maintaining existing service plus implementing service enhancements and new services. The following tables from the Financial Plan Tool are provided as **Tables 11** through **14** in the Support Documentation in Section H:

- Service Plan
- Implementation Plan
- Operating Cost Element
- Capital Cost Element

Table 8: Capital and Operation Cost Assumptions

	10-Year Cost	10-Year Expected Revenues	10-Year Funding Surplus/(Deficit)
Maintaining Existing Service (only)	\$1,791,474,001	\$1,531,219,667	\$(34,525,207)
Maintaining Existing Service PLUS New Service and Enhancements	\$2,410,952,371	\$1,768,543,884	\$(642,408,485)

Source: LYNX Service Planning, Strategic Planning and Finance Departments



Table 9: 10-Year TDP Cost Summary

Alternatives	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Maintain Existing Service	\$ 225,729,128	155,161,356	162,656,558	152,854,575	156,231,328	202,023,849	213,899,302	171,127,423	171,805,293	179,985,189	1,791,474,001
Lake Nona /OIA	\$ -	2,039,825	1,145,043	1,655,452	1,200,430	1,229,120	1,258,496	1,288,574	1,319,371	1,350,904	12,487,215
Lake Nona Downtown Xpress	\$ -	1,647,865	271,948	278,447	285,102	291,916	817,404	306,036	313,351	320,840	4,532,908
Bithlo Circulator	\$ -	813,484	361,159	369,791	378,629	387,678	396,943	406,430	416,144	426,090	3,956,348
Bithlo Fixed Route	\$ -	860,514	409,314	419,096	429,113	439,368	449,869	460,621	471,630	482,902	4,422,427
Osceola Express Route	\$ -	4,022,249	3,174,847	3,250,726	3,328,418	3,407,967	3,489,418	3,572,815	3,658,205	3,745,636	31,650,279
Express Link 213	\$ -	-	705,256	239,069	244,783	250,633	256,623	262,757	269,036	275,466	2,503,624
Express Link 214	\$ -	-	749,254	284,119	290,909	297,862	304,981	312,270	319,733	327,374	2,886,500
Link 28 Circulator	\$ -	-	-	891,430	(76,439)	(78, 266)	(80,136)	(82,051)	(84,012)	(86,020)	404,505
Link 29 Circulator	\$ -	-	-	801,011	(169,019)	(173,058)	(177,194)	(181,429)	(185,765)	(190, 205)	(275,659)
Link 48 Circulator	\$ -	-	-	1,173,427	212,298	217,372	222,567	227,887	233,333	238,910	2,525,795
Link 49 Circulator	\$ -	-	-	1,892,981	949,049	971,732	994,956	1,018,735	1,043,083	1,068,013	7,938,550
Link 100 (Link 436N)	\$ 1,800,000	2,475,962	2,535,137	2,595,727	2,657,765	2,721,286	2,786,324	2,852,918	2,921,102	2,990,917	26,337,138
Link 101 (Link 436S)	\$ 2,250,000	3,226,483	3,303,596	3,382,552	3,463,395	3,546,170	3,630,924	3,717,703	3,806,556	3,897,533	34,224,914
St.Cloud Neighborlink	\$ -	872,272	421,352	431,423	441,734	452,291	463,101	474,169	485,501	497,105	4,538,947
S Orange Ave Fixed Route Circulator	\$ -	-	-	2,209,862	1,273,504	1,303,941	1,335,105	1,367,014	1,399,686	1,433,138	10,322,249
Link 10 Extension	\$ -	-	-	1,886,863	942,786	965,318	988,389	1,012,012	1,036,199	1,060,964	7,892,531
Link 26 Extension	\$ -	-	1,569,543	640,971	656,290	671,975	688,035	704,479	721,316	738,556	6,391,166
Link 102 (Sunrail - Altamonte)	\$ -	-	-	832,967	852,875	873,258	894,129	915,499	937,379	959,783	6,265,889
Link 443	\$ -	-	-	19,571	20,038	20,517	21,008	21,510	22,024	22,550	147,217
Link 103	\$ -	-	-	-	318,914	326,536	334,340	342,330	350,512	358,889	2,031,521
Lake Nona Circulator	\$ -	-	-	2,600,959	1,179,361	1,207,547	1,236,408	1,265,958	1,296,214	1,327,194	10,113,641
Link 45 Extension to Greenwood	\$ -	-	-	158,611	162,401	166,283	170,257	174,326	178,492	182,758	1,193,128
Link 200	\$ -	-	-	-	-	-	-	-	-	-	-
Link 445 Extension	\$ -	-	-	2,465,686	1,040,855	1,065,731	1,091,202	1,117,282	1,143,985	1,171,326	9,096,068
Link 40 Modification	\$ -	1,987,198	2,034,692	2,083,321	2,133,112	2,184,094	2,236,294	2,289,741	2,344,466	2,400,499	19,693,417
Link 104	\$ -	-	-	-	5,540,522	1,115,272	1,141,927	1,169,219	1,197,164	1,225,776	11,389,881
Link 105	\$ -	-	-	-	6,326,450	1,413,576	1,447,360	1,481,952	1,517,371	1,553,636	13,740,343
Link 7	\$ -	-	-	1,850,205	905,251	926,886	949,039	971,721	994,945	1,018,724	7,616,769
Kirkman Fastlink	\$ -	1,888,729	1,462,102	1,497,047	1,532,826	1,569,461	1,606,971	1,645,377	1,684,702	1,724,966	14,612,180
Aloma Ave. Route	\$ -	1,893,561	1,467,050	1,502,113	1,538,013	1,574,772	1,612,409	1,650,945	1,690,403	1,730,803	14,660,069
Goldenrod	\$ -	-	3,299,116	1,928,838	1,974,938	2,022,139	2,070,468	2,119,952	2,170,619	2,222,497	17,808,567
Link 103 Sunrail	\$ -	-	-	-	2,614,224	2,676,704	2,740,678	2,806,180	2,873,247	2,941,918	16,652,951
Link 10 Extension	\$ -	-	-	-	-	4,658,461	3,732,777	3,821,990	3,913,336	4,006,865	20,133,429
Link 26 Extension	\$ -	-	-	-	-	3,586,839	2,117,032	2,167,629	2,219,435	2,272,480	12,363,414



Table 9: 10-Year TDP Cost Summary, cont.

Table 9. 10-fear TDP Cost Sullillian	y, co	111.				-					ı	-
Link 10	\$	-	-	-	-	2,097,986	628,905	643,936	659,326	675,084	691,219	5,396,457
Link 26	\$	-	310,983	318,416	326,026	333,818	341,796	349,965	358,330	366,894	375,662	3,081,891
Link 18	\$	-	359,390	367,979	376,774	385,779	394,999	404,439	414,105	424,002	434,136	3,561,602
Link 3	\$	-	-	-	1,972,107	535,479	548,277	561,381	574,798	588,535	602,601	5,383,178
Link 1	\$	-	-	-	1,625,609	675,287	691,427	707,952	724,872	742,196	759,935	5,927,278
Link 15	\$	-	-	-	2,651,834	242,278	248,068	253,997	260,068	266,283	272,647	4,195,175
Link 29	\$	-	-	-	-	2,843,397	1,898,539	1,943,914	1,990,374	2,037,944	2,086,651	12,800,819
SR 528 Disney to OIA	\$	-	2,558,886	1,204,742	1,233,535	1,263,017	1,293,203	1,324,110	1,355,757	1,388,159	1,421,336	13,042,744
SR 50 Downtown to UCF	\$	-	2,478,866	1,122,810	1,149,645	1,177,122	1,205,255	1,234,060	1,263,554	1,293,753	1,324,674	12,249,740
SR 50 Downtown to West Oaks Mall	\$	-	2,079,059	1,185,214	1,213,541	1,242,544	1,272,241	1,302,648	1,333,781	1,365,658	1,398,298	12,392,984
Conway Circulator	\$	-	1,381,142	942,384	964,907	987,969	1,011,581	1,035,758	1,060,512	1,085,859	1,111,811	9,581,923
Link 426 - Poinciana Sunrail	\$	-	-	-	-	-	1,244,857	756,099	774,169	792,672	811,617	4,379,414
FastLink 441	\$	-	1,508,248	128,994	132,077	135,233	138,465	141,775	145,163	148,633	152,185	2,630,772
Link 18L Kissimmee Sunrail Connector (Link 208)	\$	-	(269,621)	(276,065)	(282,663)	(289,419)	(296,336)	(303,418)	(310,670)	(318,095)	(325,697)	(2,671,984)
Link 104 & 105 Join	\$	-	785,051	803,814	823,025	842,696	862,836	883,458	904,572	926,192	948,328	7,779,972
Ronald Reagan/Red Bug	\$	-	1,621,238	716,452	733,575	751,107	769,059	787,439	806,259	825,529	845,259	7,855,917
JYP FastLink	\$	-	-	2,943,017	1,081,186	1,107,027	1,133,484	1,160,575	1,188,313	1,216,713	1,245,793	11,076,108
Kissimmee Circulator	\$	-	-	1,175,798	720,857	738,086	755,726	773,788	792,281	811,217	830,605	6,598,356
SR 436 Altamonte Sunrail	\$	-	-	4,714,888	1,929,320	1,975,431	2,022,643	2,070,985	2,120,481	2,171,161	2,223,051	19,227,960
Orange Ave to Sand Lake (Enhanced Express)	\$	-	-	1,694,288	285,654	292,481	299,472	306,629	313,958	321,461	329,144	3,843,087
Link 7 Circulator (Belle Isle Area)	\$	-	-	(428,512)	(438,753)	(449,240)	(459,977)	(470,970)	(482,226)	(493,751)	(505,552)	(3,728,981)
FL 441 to Kissimmee	\$	-	-	1,959,775	557,487	570,811	584,453	598,421	612,724	627,368	642,362	6,153,400
US 192 Lake County-Kissimmee (BRT)	\$	-	-	-	2,345,642	2,401,702	2,459,103	2,517,876	2,578,053	2,639,668	2,702,757	17,644,801
US 192 Disney to Kissimmee (BRT)	\$	-	-	-	5,303,279	2,462,505	2,521,359	2,581,619	2,643,320	2,706,495	2,771,181	20,989,759
US 441 Apopka to LCS	\$	-	-	-	1,849,156	904,177	925,786	947,913	970,568	993,764	1,017,515	7,608,878
JYP Circulator	\$	-	-	-	1,424,217	963,669	986,700	1,010,283	1,034,428	1,059,151	1,084,465	7,562,913
UCF to SR 528 (Enhanced Express)	\$	-	-	-	-	5,987,817	2,079,665	2,129,369	2,180,261	2,232,369	2,285,723	16,895,204
17/92 Winter Park - LCS	\$	-	-	-	-	5,142,346	1,213,988	1,243,002	1,272,710	1,303,127	1,334,272	11,509,445
Orlovista Circulator	\$	-	-	-	-	1,112,048	632,218	647,328	662,799	678,640	694,860	4,427,893
Kirkman (Colonial-I-Drive) BRT	\$	-	-	-	-	-	5,514,272	1,497,977	1,533,778	1,570,436	1,607,969	11,724,431
SR 436 Apopka -Altamonte SunRail Station (EE)	\$	-	-	-	-	-	-	1,671,711	649,858	665,390	681,293	3,668,252
US 192 Kissimmee -St. Cloud (EE)	\$	-	-	-	-	-	-	2,305,620	768,014	786,370	805,164	4,665,168
OBT Florida Mall -Kissimmee (BRT)	\$	-	-	-	-	-	-	-	5,616,058	2,488,731	2,548,212	10,653,002
Town Center Boulevard (Link 332)	\$	-	-	-	-	-	-	-	-	1,063,772	532,612	1,596,384
SR 535 (Link 430)	\$	-	-	-	-	-	1	-	-	1,607,364	532,612	2,139,976
Articulated Buses a(Links 4 and 17: and future)	\$	4,000,000	-	-	-	-	-	-	-	520,180	532,612	5,052,793
Vans/Trucks for New Service	\$	1,050,000	230,378	235,884	107,343	109,908	112,535	115,225	117,978	120,798	123,685	2,323,733
ACMI	\$	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	\$ 2	234,829,128	189,933,117	204,375,844	218,282,216	235,422,915	277,349,831	288,262,266	249,698,301	252,183,781	260,614,972	2,410,952,371



Table 10: 10-Year TDP Revenue Summary

Revenue Sources	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Federal	\$ -	-	-	-	-	-	-	-	-	-	
5307	\$ 90,699,348	36,712,253.00	36,712,253.00	36,712,253.00	36,712,253.00	36,712,253.00	36,712,253.00	36,712,253.00	36,712,253.00	36,712,253.00	421,109,625.00
5308	\$ 32,000	96,000.00	96,000.00	96,000.00	96,000.00	96,000.00	10,500.00	10,500.00	10,500.00	13,500.00	557,000.00
5309	\$ 32,000	96,000.00	96,000.00	96,000.00	96,000.00	96,000.00	10,500.00	10,500.00	10,500.00	13,500.00	557,000.00
5310	\$ 809,361	809,361.00	809,361.00	809,361.00	809,361.00	809,361.00	809,361.00	809,361.00	809,361.00	809,361.00	8,093,610.00
5311	\$ 667,881	733,881.00	733,881.00	733,881.00	733,881.00	733,881.00	648,381.00	648,381.00	648,381.00	651,381.00	6,933,810.00
5337	\$ 179,680	179,680.00	179,680.00	179,680.00	179,680.00	179,680.00	179,680.00	179,680.00	179,680.00	179,680.00	1,796,800.00
STP Transfer	\$ 6,329,975	6,393,975.00	6,393,975.00	6,393,975.00	6,393,975.00	6,393,975.00	6,308,475.00	6,308,475.00	6,308,475.00	6,311,475.00	63,536,750.00
Federal DHS	\$ -	-	-	-	-	1	-	-	-	-	-
Fixed Guideway Modernization	\$ 240,000	240,000.00	240,000.00	240,000.00	240,000.00	240,000.00	240,000.00	240,000.00	240,000.00	240,000.00	2,400,000.00
5305(d) formerly 5303 + TD Planning	\$ 107,152	107,152.00	107,152.00	107,152.00	107,152.00	107,152.00	107,152.00	107,152.00	107,152.00	107,152.00	1,071,520.00
5316 Orlando - JARC	\$ -	-	-	-	-	-	-	-	-	-	-
5316 Kissimmee - JARC	\$ 18,000	-	-	-	-	-	-	-	-	-	18,000.00
5316 Rural - JARC	\$ -	-	-	-	-	-	-	-	-	-	-
5317 Orlando - NFP	\$ 37,000	-	-	-	-	-	-	-	-	-	37,000.00
State	\$ -	-	-	-	-	-	-	-	-	-	-
5317 Kissimmee - NFP	\$ 100,000	-	-	-	-	-	-	-	-	-	100,000.00
5317 Rural - NFP	\$ -	-	-	-	-	-	-	-	-	-	-
FDOT Intermodal	\$ -	-	-	-	-	-	-	-	-	-	-
FDOT Road Rangers	\$ 314,565	314,565.00	314,565.00	314,565.00	314,565.00	314,565.00	314,565.00	314,565.00	314,565.00	314,565.00	3,145,650.00
FDOT Block Grant	\$ 9,947,745	9,947,745.00	9,947,745.00	9,947,745.00	9,947,745.00	9,947,745.00	9,947,745.00	9,947,745.00	9,947,745.00	9,947,745.00	99,477,450.00
FDOT Safety	\$ -	-	-	-	-	-	-	-	-	-	-
FDOT Service Development	\$ 6,735,984	2,295,561.00	2,295,561.00	2,778,603.28	2,895,775.93	2,910,121.07	2,924,809.05	2,939,848.08	2,955,246.54	2,971,013.03	31,702,522.99
FDOT Urban Transit Capital	\$ 500	1,500.00	1,500.00	1,500.00	301,607.47	308,780.03	316,124.03	323,643.54	331,342.77	339,226.01	1,925,723.86
TD Commission	\$ -	-	-	-	300,107.47	307,280.03	314,624.03	322,143.54	329,842.77	337,726.01	1,911,723.86
Other State 1	\$ -	-	-	-	-	-	-	-	-	-	-
Other State 2	\$ -	-	-	-	-	-	-	-	-	-	-
Other State 3	\$ -	-	-	-	-	-	-	-	156,675.32	160,419.86	317,095.17
Local	\$ -	-	-	-	-	-	-	-	-	-	-
Farebox Revenue	\$ 29,514,205	30,989,915.00	32,539,411.00	34,166,382.00	35,874,701.00	37,668,436.00	39,551,858.00	41,529,451.00	43,684,261.66	45,866,429.93	371,385,050.59
Directly-Generated (non-fare)	\$ 9,099,301	9,099,301.00	9,099,301.00	9,099,301.00	9,099,301.00	9,099,301.00	9,099,301.00	9,099,301.00	9,177,638.66	9,179,510.93	91,151,557.59
Gas Tax	\$ 31,500	94,500.00	94,500.00	94,500.00	94,500.00	94,500.00	9,000.00	9,000.00	9,000.00	12,000.00	543,000.00
Sales Tax	\$ -	-	-	-	-	-	-	-	-	-	-
Property Tax	\$ 500	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	14,000.00
Local General Revenue	\$ 69,163,981	65,348,006.40	65,348,006.40	65,348,006.40	65,348,006.40	65,348,006.40	65,348,006.40	65,348,006.40	65,348,006.40	65,348,006.40	657,296,038.60
Other Local 1	\$ 500	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	14,000.00
Other Local 2	\$ 1,000	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	28,000.00
Other Local 3	\$ 500	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	14,000.00
Fund Balance	\$ 1,736,912	184,005.00	184,005.00	184,005.00	184,005.00	184,005.00	184,005.00	184,005.00	184,005.00	184,005.00	3,392,957.00
Private	\$ 500	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	14,000.00
											·
TOTAL REVENUE	\$ 225,800,090	163,652,400.40	165,201,896.40	167,311,909.68	169,737,616.26	171,560,041.54	173,045,339.51	175,053,010.57	177,473,631.12	179,707,949.17	1,768,543,884.65
TOTAL COST	\$ 234,829,128	189,933,117.06	204,375,843.73	218,282,216.12	235,422,915.02	277,349,831.10	288,262,265.77	249,698,301.11	252,183,780.68	260,614,971.70	2,410,952,370.55
TOTAL UNFUNDED NEEDS	\$ (9,029,038)	(26,280,716.66)	(39,173,947.33)	(50,970,306.44)	(65,685,298.75)	(105,789,789.57)	(115,216,926.26)	(74,645,290.55)	(74,710,149.56)	(80,907,022.53)	(642,408,485.90)



G. REVISED LIST OF PROJECTS AND SERVICES

The following is a summary of the initiatives LYNX is undertaking, to be monitored over the coming year, in order to continue to strive to attain the goals and objectives outlined in the 2013-2022 TDP, including projects for which funding may not have been identified. The goals of LYNX may be broadly categorized into three categories – service provision, funding, and communication. These goals are as follows:

Goal 1: Provide high quality mobility options with effective and efficient service

Goal 2: Secure a dedicated source of funding to allow LYNX to better meet varying transportation and infrastructure needs

Goal 3: Improve internal and external communication to improve organizational efficiency and meet the evolving needs of the community

In 2013 LYNX staff completed an internal strategic planning process to help realign and refine each department's initiatives to the goals listed above. Department specific goals for a three-to-five year horizon are listed below:

OPERATIONS DEPARTMENT

Safety

- Maintenance: One occupational injury/illness per 1,500 work hours; a safe and risk-free work environment.
- Transportation: Meet or exceed authority goals for preventable collisions per 100,000 miles; meet or exceed authority goals for preventable incidents per 100,000 miles; meet or exceed one occupational injury/illness per 1,500 work hours.

Reliability

- Maintenance: have appropriate equipment available; increase mean distance between road calls; meet or exceed a.m. and p.m. availability for peak pull-out; meet or exceed scheduled preventive maintenance intervals.
- Transportation: ensure service delivery meets or exceeds customer expectation by increasing ontime-performance to 90%.

Cost Effectiveness

- Maintenance: Maximize use of resources, manpower, service and equipment; operate within budget while maintaining the authority's appearance standard.
- Transportation: Fully utilize manpower, technology and equipment to achieve maximum cost effectiveness; perform a monthly review of budget.



PLANNING & DEVELOPMENT DEPARTMENT

- Facilitate internal dialogue related to implementation of agency plans/programs in order to obtain ideas, information, support, buy-in and engagement in these plans/programs for all LYNX personnel.
- Facilitate community discussions related to transit authority priorities in order to obtain ideas, information, support, buy-in and engagement from all LYNX stakeholder groups.
- Serve as the "clearinghouse" for innovative transportation-related ideas and possibilities researching them for viability, communicating results/rationale, implementing them where possible.
- Ensure all LYNX transportation services are planned to enable the highest possible levels of operational efficiency and effectiveness.
- Translate the LYNX mission into reasonable, achievable and measurable goals, and facilitate their successful implementation across Departmental boundaries.
- Establish and implement effective internal and external communication plans for the ongoing twin purposes of protecting the agency through knowledge and continuing education, and achieving agency goals by achieving departmental goals across the board.
- Automate data collection and processing capabilities for location-based data, and identify unique
 enterprise-wide sources for each type of location-based data to streamline the associated
 workflow to reduce the capital and recurring costs of collecting, processing, managing, analyzing,
 sharing and presenting location-based data via the adoption of innovative technologies and
 techniques.
- Maximize the utilization of location-based information by internal staff and LYNX external stakeholders to support their business functions by creating interactive tools that enhance data accessibility via a variety of devices and platforms.

ENGINEERING & CONSTRUCTION DEPARTMENT

- Create and maintain safe, clean physical environments for LYNX employees and other LYNX stakeholders.
- Provide capital financing expertise to LYNX leadership for long-range sustainable success.
- Develop and implement an effective and proactive communication plan with other LYNX Departments in order to determine their needs/goals before they become "challenges."

MARKETING, COMMUNICATION & CUSTOMER SERVICE DEPARTMENT

- Develop consistent messaging.
- Develop process and tools for the "supporting messages," including LYNX statistics and other facts.
- Develop an internal communication program.
- Develop an external communication program.
- Generate revenue through advertising sales.



FINANCE DEPARTMENT

- Serve as chief fiscal policy advisor to the agency while utilizing the highest level of fiduciary responsibility and integrity.
- Provide stakeholders with reliable, transparent and accurate information in a timely manner.
- Secure financial resources in concert with other departments to help ensure the economic vitality of the agency.

RISK & SAFETY DEPARTMENT

- Ensure receipt of complete, timely and accurate incident reports from the Transportation Division of the LYNX Operations Department.
- Identify and Establish Risk Management and Safety "Best Practices" throughout LYNX.
- Establish standard operating procedures together with other LYNX Departmental leadership teams to reach, and then ultimately exceed, industry standards for risk management and safety protocols in the public transportation arena.
- Make safety a way of life for all LYNX employees.
- Establish and implement effective internal and external communication plans for the ongoing twin purposes of protecting the agency through knowledge and continuing education, and achieving agency goals through achieving departmental goals across the board.

INFORMATION TECHNOLOGY DEPARTMENT

- Consistently exceed expectations by providing prompt and accurate responses and solutions to all technical support inquiries and repairs, including maintenance.
- Provide high-quality training and education (proactive and reactive) to all-end-users regarding the
 proper use of LYNX' current information and communications systems in order to enable them to
 most efficiently and effectively use these tools to achieve their goals.
- Establish and implement effective internal and external communication plans for the ongoing twin purposes of protecting the agency through knowledge and continuing education, and achieving agency goals through achieving departmental goals across the board.

HUMAN RESOURCES DEPARTMENT

- Attract, hire and retain "top talent" for employment at LYNX.
- Provide relevant opportunities for further career and professional development for current LYNX employees.
- To create and implement a performance management appraisal system for all Administrative Employees and Executive Management.
- Perform periodic compensation studies and implement pay strategies to establish equity within LYNX pay structures and to be comparable with the local market and funding partners.
- Improve Human Resources Policies and Procedures and communicate contents to the agency in a timely manner.

LYNX TRANSIT DEVELOPMENT PLAN 2014 Annual Update, FY 2015-2024



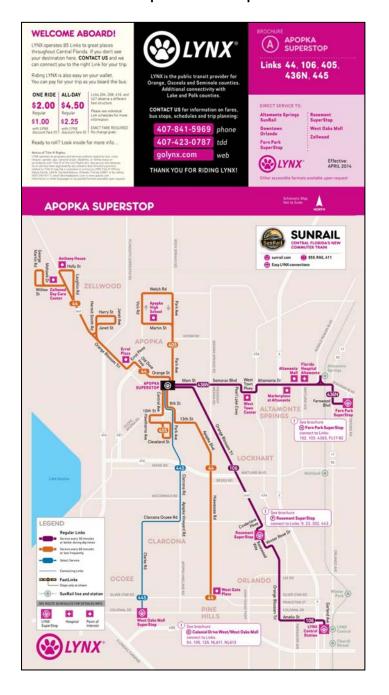
• Provide communication material for all LYNX employees on Human Resources offerings such as retirement, training, benefits, professional development, etc.

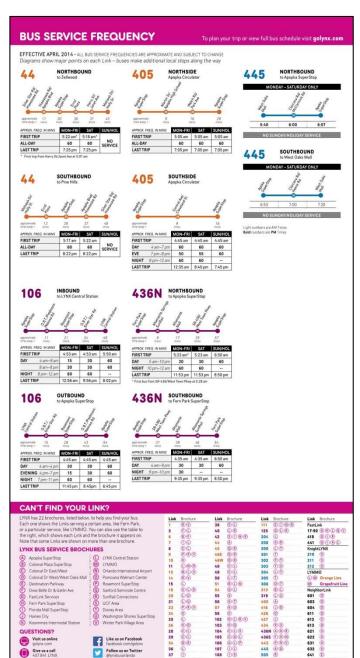


H. SUPPORT DOCUMENTATION

This section of the 2014 Annual Update contains supporting documentation referenced in this Update. Items are noted as follows:

A. New Map Brochure Sample







B. Financial Planning Tool Tables

Table 11: Service Plan

		Head	way (minu	tes)	Ve	ehicle Hour	's	V	ehicle Miles	5	Annual	Days of Se	rvice			
Service Type/Mode	Description	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Annual Hours	Annual Miles	Annual Operating Cost 2015
Maintain Existing Fixed Route/Fixed Guid	eway															
Link 1	Maintain Existing Fixed Route Service	60	60	0	17.10	17.10	0.00	238.82	238.82	0.00	254	52	59	5,233	73,079	\$489,307
Link 3	Maintain Existing Fixed Route Service	60	60	60	43.86	44.70	36.88	577.98	585.03	469.94	254	52	59	15,641	204,955	\$1,462,587
Link 4	Eliminate Service	0	0	0	0.00	0.00	0.00	0.00	0.00	0.00	254	52	59	0	0	\$0
Link 107	Route Realignment	30	30	30	80.48	55.65	50.50	902.92	651.30	584.27	254	52	59	26,315	297,681	\$2,460,769
Link 108	Route Realignment	30	30	30	75.72	73.53	66.53	839.74	800.97	712.76	254	52	59	26,982	296,997	\$2,523,093
Link 6	Maintain Existing Fixed Route Service	60	60	0	17.33	17.33	0.00	237.79	237.79	0.00	254	52	59	5,303	72,764	\$495,888
Link 7	Maintain Existing Fixed Route Service	60	60	60	33.90	33.82	23.08	395.04	391.74	295.34	254	52	59	11,731	138,136	\$1,096,977
Link 8	Maintain Existing Fixed Route Service	15	30	30	224.42	142.40	121.08	3059.00	1834.54	1620.34	254	52	59	71,551	967,982	\$6,690,841
Link 9	Maintain Existing Fixed Route Service	60	60	60	29.58	26.08	22.92	390.95	349.44	307.93	254	52	59	10,222	135,640	\$955,849
Link 10	Maintain Existing Fixed Route Service	60	60	0	42.77	43.10	0.00	554.56	554.56	0.00	254	52	59	13,105	169,695	\$1,225,444
Link 11	Maintain Existing Fixed Route Service	30	30	60	59.57	58.08	24.17	885.87	860.13	389.78	254	52	59	19,577	292,735	\$1,830,667
Link 13	Maintain Existing Fixed Route Service	60	60	60	50.98	51.48	39.88	714.37	714.37	603.36	254	52	59	17,979	254,195	\$1,681,220
Link 14	Maintain Existing Fixed Route Service	60	60	60	6.25	6.25	5.83	57.53	57.53	55.59	254	52	59	2,256	20,884	\$211,005
Link 15	Maintain Existing Fixed Route Service	30	30	60	70.52	66.48	33.82	904.28	854.09	437.77	254	52	59	23,364	299,928	\$2,184,836
Link 17	Eliminate Service	0	0	0	0.00	0.00	0.00	0.00	0.00	0.00	254	52	59	0	0	\$0
Link 106	Route Realignment	30	30	30	87.38	64.93	30.47	1219.44	896.23	414.91	254	52	59	27,369	380,821	\$2,559,272
Link 18	Maintain Existing Fixed Route Service	60	60	0	62.55	62.55	0.00	987.85	987.85	0.00	254	52	59	19,140	302,282	\$1,789,833
Link 20	Maintain Existing Fixed Route Service	60	60	60	31.97	31.97	30.07	358.36	358.36	302.71	254	52	59	11,557	127,518	\$1,080,705
Link 21	Maintain Existing Fixed Route Service	30	30	60	101.95	101.78	49.37	1379.54	1386.14	612.42	254	52	59	34,101	458,615	\$3,188,798
Link 23	Maintain Existing Fixed Route Service	60	60	0	31.53	31.53	0.00	469.81	469.81	0.00	254	52	59	9,648	143,762	\$902,213
Link 24	Maintain Existing Fixed Route Service	60	60	60	12.93	13.77	12.50	163.26	183.76	159.36	254	52	59	4,738	60,426	\$443,034
Link 25	Maintain Existing Fixed Route Service	30	30	60	53.78	53.20	22.90	549.26	549.26	284.07	254	52	59	17,778	184,834	\$1,662,407
Link 26	Maintain Existing Fixed Route Service	60	60	0	42.50	29.20	0.00	581.59	448.78	0.00	254	52	59	12,313	171,060	\$1,151,441
Link 28	Maintain Existing Fixed Route Service	30	60	60	61.42	26.05	23.05	610.34	291.95	258.87	254	52	59	18,315	185,481	\$1,712,680
Link 29	Maintain Existing Fixed Route Service	30	60	60	60.67	25.92	22.92	686.44	335.10	296.89	254	52	59	18,110	209,297	\$1,693,516
Link 31	Maintain Existing Fixed Route Service	5	10	10	83.67	44.60	33.63	483.10	249.57	180.77	254	52	59	25,556	146,350	\$1,306,268
Link 34	Maintain Existing Fixed Route Service	60	60	0	19.50	17.67	0.00	333.09	270.35	0.00	254	52	59	5,872	98,663	\$549,083
Link 36	Maintain Existing Fixed Route Service	30	30	60	41.83	42.08	14.08	491.69	495.43	201.38	254	52	59	13,644	162,533	\$1,275,839
Link 37	Maintain Existing Fixed Route Service	30	30	60	132.93	104.17	55.18	1658.05	1430.47	767.25	254	52	59	42,437	540,797	\$3,968,306
Link 38	Maintain Existing Fixed Route Service	15	15	30	24.08	30.33	17.50	656.41	712.81	465.80	254	52	59	8,726	231,276	\$815,977
Link 40	Maintain Existing Fixed Route Service	60	60	60	58.98	58.98	30.67	700.07	700.07	444.73	254	52	59	19,857	240,460	\$1,856,891
Link 41	Eliminate Service	30	30	60	192.10	192.10	71.23	2590.77	2590.77	1166.76	255	52	58	63,106	863,038	\$5,901,124
Link 42	Maintain Existing Fixed Route Service	30	30	60	115.05	115.28	54.80	1698.01	1745.64	809.55	254	52	59	38,450	569,831	\$3,595,550
Link 44	Maintain Existing Fixed Route Service	60	60	0	33.28	32.52	0.00	655.17	636.45	0.00	254	52	59	10,144	199,509	\$948,593
Link 45	Maintain Existing Fixed Route Service	60	60	0	18.48	17.23	0.00	354.84	314.55	0.00	254	52	59	5,590	106,486	\$522,717
Link 46E	Maintain Existing Fixed Route Service	60	60	0	23.03	21.87	0.00	402.84	362.55	0.00	254	52	59	6,987	121,174	\$653,350
Link 46W	Maintain Existing Fixed Route Service	60	60	60	28.42	23.67	24.50	530.12	387.36	343.17	254	52	59	9,895	175,040	\$925,296
Link 48	Maintain Existing Fixed Route Service	30	60	60	53.32	26.18	23.08	574.93	281.85	249.96	254	52	59	16,266	175,436	\$1,521,087
Link 49	Maintain Existing Fixed Route Service	30	60	60	52.75	25.87	22.92	619.67	300.95	266.76	254	52	59	16,096	188,784	\$1,505,159
Link 50	Maintain Existing Fixed Route Service	30	30	30	108.62	108.62	108.62	2480.43	2480.43	2480.43	254	52	59	39,646	905,357	\$3,707,374



Table 11: Service Plan, cont.

		Head	way (minut	tes)	Ve	ehicle Hour	s	V	ehicle Miles	S	Annual	Days of Se	rvice			
Service Type/Mode	Description													Annual Hours	Annual Miles	Annual Operating Cost
		Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday			2015
																2013
Maintain Existing Fixed Route/Fixed Guide	way															
Link 51	Maintain Existing Fixed Route Service	30	30	60	36.40	36.03	31.65	551.32	551.32	491.40	254	52	59	12,987	197,697	\$1,214,385
Link 54	Maintain Existing Fixed Route Service	60	60	0	27.22	27.22	0.00	373.51	373.51	0.00	254	52	59	8,329	114,294	\$778,885
Link 55	Maintain Existing Fixed Route Service	30	30	30	74.17	74.17	74.17	1216.81	1216.81	1216.81	254	52	59	27,072	444,136	\$2,531,541
Link 56	Maintain Existing Fixed Route Service	30	30	30	72.73	72.73	72.73	1303.85	1299.75	1299.75	254	52	59	26,546	475,450	\$2,482,391
Link 57	Maintain Existing Fixed Route Service	60	60	0	44.77	46.90	0.00	630.12	632.03	0.00	254	52	59	13,810	192,916	\$1,291,426
Link 58	Maintain Existing Fixed Route Service	30	30	30	11.70	11.70	11.70	223.30	223.30	223.30	254	52	59	4,271	81,505	\$399,340
Link 445	Maintain Existing Fixed Route Service				2.57	2.57	0.00	57.79	57.79	0.00	254	52	59	786	17,684	\$73,539
Link 102	Maintain Existing Fixed Route Service	15	30	30	104.00	55.63	68.43	1328.84	710.82	717.81	254	52	59	33,346	416,839	\$3,118,238
Link 103	Maintain Existing Fixed Route Service	15	30	60	79.92	44.78	21.40	1131.89	633.39	330.10	254	52	59	23,891	339,912	\$2,234,062
Link 104	Maintain Existing Fixed Route Service	30	30	60	80.07	81.88	37.98	1186.35	1224.06	538.30	254	52	59	26,836	396,744	\$2,509,501
Link 105	Maintain Existing Fixed Route Service	30	30	60	83.43	66.65	23.90	1119.70	884.35	317.94	254	52	59	26,067	349,148	\$2,437,568
Link 111	Maintain Existing Fixed Route Service	30	30	30	36.58	37.08	36.42	666.25	666.25	666.25	254	52	59	13,368	243,181	\$1,250,082
Link 125	Maintain Existing Fixed Route Service	20	30	60	111.52	71.27	33.05	1616.76	1167.58	540.68	254	52	59	33,982	503,271	\$3,177,705
Link 200	Eliminate Service	30	0	0	0.00	0.00	0.00	0.00	0.00	0.00	254	52	59	0	0	\$0
Link 204	Maintain Existing Fixed Route Service	30	0	0	7.00	0.00	0.00	164.64	0.00	0.00	254	52	59	1,778	41,819	\$166,263
Link 210	Maintain Existing Fixed Route Service	20	20	0	0.00	12.42	12.42	0.00	266.64	0.00	254	51	52	1,279	13,599	\$119,625
Link 211	Maintain Existing Fixed Route Service	20	20	0	0.00	15.58	15.58	0.00	241.37	0.00	254	51	52	1,605	12,310	\$150,061
Link 212	Maintain Existing Fixed Route Service	75	75	0	0.00	9.65	9.65	0.00	158.99	0.00	254	51	52	994	8,108	\$92,945
Link 300	Maintain Existing Fixed Route Service				3.42	3.42	3.42	88.88	88.88	88.88	254	52	59	1,248	32,441	\$116,730
Link 301	Maintain Existing Fixed Route Service				7.10	7.10	7.10	130.17	130.17	130.17	254	52	59	2,592	47,512	\$242,334
Link 302	Maintain Existing Fixed Route Service				7.28	7.28	7.28	154.17	154.17	154.17	254	52	59	2,657	56,272	\$248,478
Link 303	Maintain Existing Fixed Route Service				5.67	5.67	5.67	106.71	106.71	106.71	254	52	59	2,070	38,949	\$193,526
Link 304	Maintain Existing Fixed Route Service				6.92	6.92	6.92	117.98	117.98	117.98	254	52	59	2,526	43,063	\$236,191
Link 305	Maintain Existing Fixed Route Service				2.17	2.17	2.17	56.31	56.31	56.31	254	52	59	792	20,553	\$74,066
Link 306	Maintain Existing Fixed Route Service				4.50	4.67	4.67	103.97	103.97	103.97	254	52	59	1,661	37,949	\$155,357
Link 313	Maintain Existing Fixed Route Service	60	60	0	24.43	25.10	0.00	269.49	266.19	0.00	254	52	59	7,510	82,292	
Link 319	Maintain Existing Fixed Route Service	20	20	60	53.77	53.77	23.00	529.63	529.63	222.20	254	52	59	17,811	175,177	\$1,665,493
Link 405	Maintain Existing Fixed Route Service	60	60	60	18.50	16.93	16.68	234.25	217.86	213.76	254	52	59	6,563	83,440	\$613,759
Link 416	Maintain Existing Fixed Route Service	90	90	0	14.50	8.33	0.00	273.74	157.57	0.00	254	52	59	4,116	77,724	\$384,907
Link 426	Maintain Existing Fixed Route Service	60	60	0	36.00	20.83	0.00	592.47	349.00	0.00	254	52	59	10,227	168,635	\$956,354
Link 427	Maintain Existing Fixed Route Service	60	60	0	28.28	10.33	0.00	626.85	216.06	0.00	254	52	59	7,720	170,455	
Link 434	Maintain Existing Fixed Route Service	30	30	0	48.52	48.05	0.00	933.84	896.13	0.00	254	52	59	14,823	283,794	
Link 441	Maintain Existing Fixed Route Service	30	0	0	13.00	0.00	0.00	250.99	0.00	0.00	254	52	59	3,302	63,751	
Link 443	Maintain Existing Fixed Route Service	60	60	60	43.05	43.02	25.17	453.97	453.97	350.54	254	52	59	14,657	159,597	
	Maintain Existing Fixed Route Service	45	0	0	9.20	0.00	0.00	188.49	0.00	0.00	254	52	59	2,337	47,876	



Table 11: Service Plan, cont.

Service Types/Robin			Head	way (minu	tes)	Ve	ehicle Hour	's	V	ehicle Miles	,	Annua	Days of Se	ervice			
Marcia M	Service Type/Mode	Description	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday		Annual Miles	
Mathematical Math	Maintain Other Existing Services - SUNRA	- 															2015
1981 Real Pendagment			60	0	0	11.00	0.00	0.00	267.02	0.00	0.00	256	51	58	2 816 00	94 188	\$263,328
184 Series Seri		ÿ								1				1			
18-14 No. 18 Rechyment		č		_		1											
1987.5 South Sealayment		Š		-		1	1							+			
1983		ŭ															
19.4 19.4		- v				1	1			1				1		1	
19.1 19.2		ŭ															
U.S. 4.96		- v				1	1	1						1			
10.6 10.6		ŭ	_				1										
Unit 11		<u> </u>	_			1							+	+		1	
Link 1-66 (Surrail)		<u> </u>														ļ	
Link 64W (Surrait)						1	1	1						1	·		
Lisk 11 Sub-Rail Soude Realignment 40 60 61 01 12 03 30 60 0.1 7 0.35 0.00 4.18 1.40 0.165 256 51 58 6.1.37 7.90 1.5.72		Ü					1							1			
Link 10 Route Realignment 60 60 0 1,42 0,00 0,00 27, 0,00 0,00 256 51 58 414 17 2,501 538,781		-															
Link of Extension (Suzvai) Readrew Woods Circulator (Link 418) Route Realignment 60 0 0 0 32.32 32.32 0.00 651.27 651.27 0.00 256 51 58 9.022.24 199.940 \$927.84 Link 905 (Susinal) Route Realignment 60 0 0 0 32.33 0.00 0.00 190.23 0.00 256 51 58 9.022.24 199.940 \$927.84 Link 905 (Susinal) Route Realignment 60 0 0 0 3.33 0.00 0.00 190.23 0.00 0.00 256 51 58 9.022.24 199.940 \$927.84 Link 905 (Susinal) Route Realignment 60 0 0 0 0 3.33 0.00 0.00 190.23 0.00 0.00 256 51 58 9.022.24 199.940 \$1927.84 Link 905 (Susinal) Route Route Service 10 10 15 1		ÿ		-		1	1	1									
Macdow Woods Circulator (Link 418) Noute Realignment 00 0 0 32.32 32.32 0.00 651.27 681.27 0.00 256 51 58 9.922.24 199.940 3527.851		<u> </u>				1	1									1	
Link 506 Maintain Existing Fixed Route Service 10 10 15 10 10 15 10 10	(4.4)	- J				1	1							1			
Punding Partner Additions																1	
Unit 200 Maintain Existing Fixed Route Service		Noute Realignment		0	0	8.33	0.00	0.00	80.23	0.00	0.00	230	J 31	30	2,132.40	20,339	Ψ177,411
Link 2077 Maintain Existing Fixed Route Service 10 10 15 254 52 59 964.13 0 550.150		Maintain Existing Fixed Pouts Service			ı			ı		1	1	254	52	50	76/ 1/	0	\$71 <i>1</i> 56
VNMO Grapefruit Maintain Existing Fixed Route Service 10 10 15		S												1		, and the second	
VAMO Line Maintain Existing Fixed Route Service 10 10 15		S	10	10	15											·	
Maintain Other Existing Service ADA Paratransit Service Maintain Existing ADA Paratransit Service Maintain Existing ADA Paratransit Service Maintain Existing TD and Medicaid Paratransit Service Neighbortlink (PUL) Services		S												1		, and the second	
ADA Paratransit Service Maintain Existing ADA Paratransit Service 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 282,858 0 \$10,103,695 TD and Medicaid Paratransit Service Meintain Existing TD and Medicaid Paratransit Service NeighborLink (PUL) Services NeighborLink (PUL) Service Neighb		Walitalii Existing Fixed Rodic Scrvice	10	10	13							254	32	37	4,730.30	Ů	Ψ270,004
TD and Medicaid Paratransit Service		Maintain Existing ADA Paratransit Service	0	Λ	0	0	0	0	0	n	l n	0	<u> </u>	Ι ο	282 858	0	\$10 103 688
Fixed Route / Fixed Guideway Improvements		Maintain Existing TD and Medicaid	-					0	Ü							•	
Fixed Route / Fixed Guideway Improvements	NeighborLink (PUL) Services	NeighborLink (PUL) Services	0	0	0	165	150	0	0	0	0	254	52	58	48,100	0	\$1,917,747
Lake Nona Downtown Xpress Add New Service 0 0 7.60 7.60 7.60 245.00 245.00 245.00 255 52 58 2,774 89,425 \$259,400 Bithlo Circulator Add New Service 60 60 0 12.00 12.00 142.00 142.00 0.00 255 52 0 3,684 43,594 \$344,495 Bithlo Fixed Route Add New Service 60 60 0 13.60 13.60 0.00 203.52 203.52 0.00 255 52 0 4,175 62,481 \$344,495 Osceola Express Route Add New Service 60 0 127.00 0.00 0.00 255 52 0 4,175 62,481 \$390,428 Express Link 213 Add New Service 0 0 9.34 0.00 0.00 141.60 0.00 0.00 2,382 36,108 \$222,716 Express Link 214 Add New Service 0 0 11.10 0.00																	
Bithlo Circulator Add New Service 60 60 60 0 12.00 12.00 0.00 142.00 0.00 255 52 0 3,684 43,594 \$344,495 8141,4	Lake Nona /OIA	Add New Service	60	60	60	32.00	32.00	32.00	512.00	512.00	512.00	255	52	58	11,680	186,880	\$1,092,211
Bithlo Circulator Add New Service 60 60 60 0 12.00 12.00 0.00 142.00 0.00 255 52 0 3,684 43,594 \$344,495 8141,4	Lake Nona Downtown Xpress	Add New Service	0	0	0	7.60	7.60	7.60	245.00	245.00	245.00	255	52	58	2,774	89,425	\$259,400
Bithlo Fixed Route 60 60 60 0 13.60 13.60 0.00 203.52 203.52 0.00 255 52 0 4,175 62,481 \$390,482 Osceola Express Route Add New Service 60 0 0 127.00 0.00 0.00 32.90 0.00 0.00 255 0 0 0 32,385 8,390 \$3,028,361 Express Link 213 Add New Service 0 0 0 0 9.34 0.00 0.00 141.60 0.00 0.00 255 0 0 0 2,382 36,108 \$222,716 Express Link 214 Add New Service 0 0 0 0 11.10 0.00 0.00 142.20 0.00 0.00 255 0 0 0 2,831 36,261 \$264,684 Link 28 Circulator Route Realignment 30 30 30 60 -26.56 8.81 -18.65 -87.44 230.95 2.58 255 52 58 (7,396) (10,138) -569,546 Link 29 Circulator Route Realignment 30 30 30 60 -17.62 9.52 -5.23 31.97 325.05 53.49 255 52 58 (4,301) 28,157 \$193,160 Link 49 Circulator Route Realignment 30 30 30 60 78.59 78.58 29.88 960.33 894.31 377.88 255 52 58 25,860 313,305 \$2,418,165 Express Link 416 Not Link 436N) Route Realignment 30 30 30 60 78.59 78.58 29.88 960.33 894.31 377.88 255 52 58 25,860 313,305 \$2,418,165 Express Link 416 Not Link 436N)	Bithlo Circulator		60	60	0			1					+				
Osceola Express Route Add New Service 60 0 127.00 0.00 0.00 32.90 0.00 0.00 255 0 0 32,385 8,390 \$3,028,361 Express Link 213 Add New Service 0 0 0 9.34 0.00 0.00 141.60 0.00 0.00 255 0 0 2,382 36,108 \$222,718 Express Link 214 Add New Service 0 0 0 11.10 0.00 0.00 142.20 0.00 0.00 255 0 0 2,382 36,108 \$222,718 Express Link 214 Add New Service 0 0 0 11.10 0.00 0.00 142.20 0.00 0.00 255 0 0 2,831 36,261 \$264,684 Link 28 Circulator Route Realignment 30 30 60 -27.88 6.87 -6.52 -129.09 222.25 -18.21 255 52 58 (7,130) (22,417) -\$153,782<	Bithlo Fixed Route		60	60	0								52	0			
Express Link 213 Add New Service 0 0 0 0 9.34 0.00 0.00 141.60 0.00 0.00 255 0 0 0 2,382 36,108 \$222,716 Express Link 214 Add New Service 0 0 0 11.10 0.00 0.00 142.20 0.00 0.00 255 0 0 0 2,831 36,261 \$264,684 Link 28 Circulator Route Realignment 30 30 60 -26.56 8.81 -18.65 -87.44 230.95 2.58 255 52 58 (7,396) (10,138) -\$69,548 Link 29 Circulator Route Realignment 30 30 60 -27.88 6.87 -6.52 -129.09 222.25 -18.21 255 52 58 (7,130) (22,417) -\$153,782 Link 48 Circulator Route Realignment 30 30 60 -17.62 9.52 -5.23 31.97 325.05 53.49 255 52 58 (4,301) 28,157 \$193,160 Link 49 Circulator Route Realignment 30 30 60 -19.15 7.73 -6.12 456.64 199.69 -16.44 255 52 58 (4,836) 125,874 \$863,493 Link 100 (Link 436N) Route Realignment 30 30 60 78.59 78.58 29.88 960.33 894.31 377.88 255 52 58 25,860 313,305 \$2,418,168 \$222,716					0	+		!						0			
Express Link 214 Add New Service 0 0 0 11.10 0.00 0.00 142.20 0.00 0.00 255 0 0 2,831 36,261 \$264,684 Link 28 Circulator Route Realignment 30 30 60 -26.56 8.81 -18.65 -87.44 230.95 2.58 255 52 58 (7,396) (10,138) -\$69,548 Link 29 Circulator Route Realignment 30 30 60 -27.88 6.87 -6.52 -129.09 222.25 -18.21 255 52 58 (7,130) (22,417) -\$153,782 Link 48 Circulator Route Realignment 30 30 60 -17.62 9.52 -5.23 31.97 325.05 53.49 255 52 58 (4,301) 28,157 \$193,160 Link 49 Circulator Route Realignment 30 30 60 -19.15 7.73 -6.12 456.64 199.69 -16.44 255 52 58 (4,836) 125,874 \$863,493 Link 100 (Link 436N) Route Realignment			0	0	0				1	1		1	0	0		1	
Link 28 Circulator Route Realignment 30 30 60 -26.56 8.81 -18.65 -87.44 230.95 2.58 255 52 58 (7,396) (10,138) -\$69,548 Link 29 Circulator Route Realignment 30 30 60 -27.88 6.87 -6.52 -129.09 222.25 -18.21 255 52 58 (7,130) (22,417) -\$153,782 Link 48 Circulator Route Realignment 30 30 60 -17.62 9.52 -5.23 31.97 325.05 53.49 255 52 58 (4,301) 28,157 \$193,160 Link 49 Circulator Route Realignment 30 30 60 -19.15 7.73 -6.12 456.64 199.69 -16.44 255 52 58 (4,836) 125,874 \$863,493 Link 100 (Link 436N) Route Realignment 30 30 60 78.59 78.58 29.88 960.33 894.31 377.88 255 52 58 (4,836) 313,305 \$2,418,168			0		0	+	1	1		1		!		0			
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Link 48 Circulator Route Realignment 30 30 60 -17.62 9.52 -5.23 31.97 325.05 53.49 255 52 58 (4,301) 28,157 \$193,160 Link 49 Circulator Route Realignment 30 30 60 -19.15 7.73 -6.12 456.64 199.69 -16.44 255 52 58 (4,836) 125,874 \$863,493 Link 100 (Link 436N) Route Realignment 30 30 60 78.59 78.58 29.88 960.33 894.31 377.88 255 52 58 25,860 313,305 \$2,418,168		Ü	30	30		+	1							+			
Link 49 Circulator Route Realignment 30 30 60 -19.15 7.73 -6.12 456.64 199.69 -16.44 255 52 58 (4,836) 125,874 \$863,493 Link 100 (Link 436N) Route Realignment 30 30 60 78.59 78.58 29.88 960.33 894.31 377.88 255 52 58 25,860 313,305 \$2,418,168		-	30	30	60								52	58			
Link 100 (Link 436N) Route Realignment 30 30 60 78.59 78.58 29.88 960.33 894.31 377.88 255 52 58 25,860 313,305 \$2,418,168						1			+	 		 	1	+			
		-										ļ					
1	Link 101 (Link 436S)	Route Realignment	30	30	60	100.91	100.83	46.95	1276.28	1276.28	577.79	255	52	58	33,698	425,330	



Table 11: Service Plan, cont.

		Head	way (minu	tes)	Ve	ehicle Hour	s	V	ehicle Miles	5	Annual	Days of Se	rvice			
Service Type/Mode	Description	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Annual Hours	Annual Miles	Annual Operating Cost
Fixed Route/Fixed Guideway Improveme	nts															2015 Future Years
St. Cloud Neighborlink	Add New Service	0	0	0	14.00	14.00	0.00	0.00	0.00	0.00	255	52	0	4,298	0	\$401,911
S Orange Ave Fixed Route Circulator	Add New Service	15	30	60	41.00	20.50	15.00	537.92	268.96	134.48	255	52	58	12,391	158,955	\$1,158,698
Link 10 Extension	Route Realignment	60	60	0	29.88	29.88	0.00	563.04	563.04	0.00	255	52	0	9,173	172,853	\$857,793
Link 26 Extension	Add New Service	60	60	0	20.80	20.80	0.00	397.76	397.76	0.00	255	52	0	6,386	122,112	\$597,125
Link 102 (Sunrail - Altamonte)	Route Realignment	15	30	30	26.90	27.67	12.49	626.96	533.78	491.23	255	52	0	8,298	187,631	\$775,988
Link 443	Route Realignment	30	30	30	0.63	0.66	11.23	634.67	634.67	556.66	255	52	0	195	194,844	\$18,232
Link 103	Route Realignment	30	30	30	11.10	5.24	2.38	503.14	265.14	97.07	255	52	0	3,103	142,088	\$290,163
Lake Nona Circulator	Add New Service	30	0	0	45.00	0.00	0.00	1119.00	0.00	0.00	255	52	0	11,475	285,345	\$1,073,041
Link 45 Extension to Greenwood	Route Realignment	60	60	0	5.02	5.77	0.00	85.72	77.78	0.00	255	52	0	1,580	25,903	\$147,761
Link 200	Eliminate Service	0	0	0	0.00	0.00	0.00	0.00	0.00	0.00	255	52	58	0	0	\$0
Link 445 Extension	Route Realignment	60	60	60	29.44	25.76	22.08	640.64	560.56	480.48	255	52	58	10,127	220,380	\$947,022
Link 40 Modification	Route Realignment	60	60	60	62.00	62.00	29.67	684.57	684.57	430.64	255	52	58	20,755	235,140	\$1,940,813
Link 104	Increase Frequency	15	15	60	31.80	29.99	16.03	480.57	442.86	266.42	255	52	58	10,598	161,026	\$991,045
Link 105	Increase Frequency	15	15	60	34.66	51.44	33.11	640.02	875.37	531.58	255	52	58	13,433	239,556	\$1,256,120
Link 7	Route Realignment	60	60	60	25.27	23.10	20.05	340.15	332.18	308.36	255	52	58	8,808	121,896	\$823,642
Kirkman Fastlink	Add New Service	30	30	60	46.81	46.81	9.36	697.50	697.50	181.35	255	52	58	14,914	224,651	\$1,394,642
Aloma Ave. Route	Add New Service	30	30	60	44.54	44.54	22.27	663.68	663.68	331.84	255	52	58	14,965	222,996	\$1,399,361
Goldenrod	Add New Service	30	30	60	58.72	55.37	23.49	875.00	825.00	350.00	255	52	58	19,216	286,325	\$1,796,897
Link 103 Sunrail	Route Realignment	30	30	60	79.25	70.20	27.17	1180.90	1045.94	404.88	255	52	58	25,436	379,001	\$2,378,552
Link 10 Extension	Increase Frequency	30	30	0	112.85	112.85	0.00	1681.40	1681.40	0.00	255	52	58	34,644	516,190	\$3,239,566
Link 26 Extension	Increase Frequency	30	30	0	64.00	64.00	0.00	953.59	953.59	0.00	255	52	58	19,648	292,753	\$1,837,309
Link 10	Route Realignment	0	0	30	0.00	0.00	103.04	0.00	0.00	1537.28	255	52	58	5,976	89,162	\$558,853
Link 26	Increase Hours of Service	0	0	30	0.00	0.00	56.00	0.00	0.00	834.40	255	52	58	3,248	48,395	\$303,724
Link 18	Increase Hours of Service	0	0	60	0.00	0.00	64.72	0.00	0.00	944.71	255	52	58	3,754	54,793	\$351,001
Link 3	Route Realignment	60	60	60	14.37	13.53	14.50	289.70	282.65	0.00	255	52	58	5,210	88,571	\$487,206
Link 1	Route Realignment	60	60	0	-0.52	-0.52	0.00	291.74	291.74	0.00	255	52	58	(160)	89,564	\$614,410
Link 15	Route Realignment	30	30	60	7.24	6.71	2.78	254.63	236.47	107.51	255	52	58	2,357	83,464	\$220,436
Link 29	Route Realignment	30	60	60	60.15	26.25	23.07	670.61	325.78	287.54	255	52	58	18,041	204,623	\$1,687,065
SR 528 Disney to OIA	Add New Service	60	0	0	48.19	0.00	0.00	718.08	0.00	0.00	255	52	58	12,289	183,110	\$1,149,156
SR 50 Downtown to UCF	Add New Service	60	60	60	34.72	32.79	15.43	517.32	488.58	229.92	255	52	58	11,453	170,658	\$1,071,004
SR 50 Downtown to West Oaks Mall	Add New Service	60	60	60	36.65	34.61	16.29	546.12	515.78	242.72	255	52	58	12,090	180,159	\$1,130,529
Conway Circulator	Add New Service	60	60	0	31.31	31.31	0.00	727.68	727.68	0.00	255	52	58	9,613	223,398	\$898,903
Link 426 - Poinciana Sunrail	Route Realignment	60	60	0	24.15	16.52	0.00	450.22	320.13	0.00	255	52	58	7,017	131,453	\$656,195
FastLink 441	Route Realignment	60	0	0	5.16	0.00	0.00	19.41	0.00	0.00	255	52	58	1,316	4,950	\$123,042
Link 18L Kissimmee Sunrail Connector (Link 208)	Eliminate Service	60	0	0	-11.00	0.00	0.00	-367.92	0.00	0.00	256	51	58	(2,816)	(94,188)	-\$263,328
Link 104 & 105 Join	Route Realignment	30	30	30	10.34	10.47	86.52	2039.95	1866.59	2853.76	255	52	58	8,199	782,768	\$766,727
Ronald Reagan/Red Bug	Add New Service	60	60	0	24.32	21.28	0.00	488.96	427.84	0.00	255	52	58	7,308	146,932	\$683,395
JYP FastLink	Add New Service	60	0	0	42.24	0.00	0.00	627.20	0.00	0.00	255	52	58	10,771	159,936	\$1,007,228
Kissimmee Circulator	Add New Service	60	60	0	24.18	19.53	0.00	481.78	389.13	0.00	255	52	58	7,181	143,089	\$671,547
SR 436 Altamonte Sunrail	Add New Service	60	60	60	55.20	49.68	44.16	824.40	741.96	659.52	255	52	58	19,221	287,056	\$1,797,346
Orange Ave to Sand Lake (Enhanced Express)	Add New Service	60	0	0	11.16	0.00	0.00	164.88	0.00	0.00	255	52	58	2,846	42,044	\$266,114



Table 11: Service Plan, cont.

		Head	way (minu	tes)	V	ehicle Hour	's	v	ehicle Miles	5	Annual	Days of Se	ervice			
Service Type/Mode	Description	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday	Sunday	Weekday	Saturday		Annual Hours	Annual Miles	Annual Operating Cost
Fixed Route/Fixed Guideway Improvemen	ts															Future Years
Link 7 Circulator (Belle Isle Area)	Route Realignment	60	60	60	-18.70	-18.62	-11.68	-170.64	-167.34	-127.04	255	52	58	(6,414)	(59,583)	-\$408,741
FL 441 to Kissimmee	Add New Service	30	0	0	21.78	0.00	0.00	608.40	0.00	0.00	255	52	58	5,554	155,142	\$519,352
US 192 Lake County-Kissimmee (BRT)	Add New Service	30	0	0	91.64	0.00	0.00	2570.56	0.00	0.00	255	52	58	23,368	655,493	\$2,185,189
US 192 Disney to Kissimmee (BRT)	Add New Service	30	0	0	93.96	0.00	0.00	2622.76	0.00	0.00	255	52	58	23,960	668,804	\$2,240,510
US 441 Apopka to LCS	Add New Service	30	0	0	34.50	0.00	0.00	753.50	0.00	0.00	255	52	58	8,798	192,143	\$822,665
JYP Circulator	Add New Service	60	60	60	28.05	23.80	17.00	557.37	472.92	337.80	255	52	58	9,376	186,314	\$876,794
UCF to SR 528 (Enhanced Express)	Add New Service	30	0	0	77.50	0.00	0.00	1151.96	0.00	0.00	255	52	58	19,763	293,750	\$1,848,016
17/92 Winter Park - LCS	Add New Service	10	0	0	45.24	0.00	0.00	680.92	0.00	0.00	255	52	58	11,536	173,635	\$1,078,764
Orlovista Circulator	Add New Service	30	0	0	23.56	0.00	0.00	352.78	0.00	0.00	255	52	58	6,008	89,959	\$561,797
Kirkman (Colonial-I-Drive) BRT	Add New Service	10	0	0	54.52	0.00	0.00	1353.72	0.00	0.00	255	52	58	13,903	345,199	\$1,300,049
SR 436 Apopka -Altamonte SunRail Station (EE)	Add New Service	60	0	0	23.10	0.00	0.00	342.90	0.00	0.00	255	52	58	5,891	87,440	\$550,828
US 192 Kissimmee -St. Cloud (EE)	Add New Service	60	0	0	27.30	0.00	0.00	408.60	0.00	0.00	255	52	58	6,962	104,193	\$650,978
OBT Florida Mall -Kissimmee (BRT)	Add New Service	10	0	0	86.40	0.00	0.00	2428.80	0.00	0.00	255	52	58	22,032	619,344	\$2,060,239
Town Center Boulevard (Link 332)	Add New Service	60	60	0	15.00	15.00	0.00	174.00	174.00	0.00	255	52	58	4,605	53,418	\$430,619
SR 535 (Link 430)	Add New Service	60	60	0	30.00	30.00	0.00	390.00	390.00	0.00	255	52	58	9,210	119,730	\$861,238
Other Service Improvements																
ADA Paratransit Service	ADA Service for New/Expanded Service	0	0	0	0	0		0.00	0.00	0.00	0.00	0.00	0.00	0	0	\$0
TD and Medicaid Paratransit Service	TD and Medicaid Paratransit Service	0	0	0	0	0		0.00	0.00	0.00	0.00	0.00	0.00	0	0	\$0
NeighborLink with Enhanced FlexBus Technology	Add New Service															\$0
NeighborLink (PUL) Services	NeighborLink (PUL) Services	60	60	0	42	42	0.00	0.00	0.00	0.00	255.00	52.00	5.00	12,894	0	\$460,574



Table 12: Implementation Plan

Service Type/Mode	Description	Implement ation Year	Annual Operating Cost 2015	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Maintain Existing Fixed Route/Fixed (Guideway												
Link 1	Maintain Existing Fixed Route Service	2013	\$489,307	Yes									
Link 3	Maintain Existing Fixed Route Service	2013	\$1,462,587	Yes									
Link 4	Eliminate Service	2013	\$0	Yes									
Link 107	Route Realignment	2014	\$2,460,769	Yes									
Link 108	Route Realignment	2014	\$2,523,093	Yes									
Link 6	Maintain Existing Fixed Route Service	2013	\$495,888	Yes									
Link 7	Maintain Existing Fixed Route Service	2013	\$1,096,977	Yes									
Link 8	Maintain Existing Fixed Route Service	2013	\$6,690,841	Yes									
Link 9	Maintain Existing Fixed Route Service	2013	\$955,849	Yes									
Link 10	Maintain Existing Fixed Route Service	2013	\$1,225,444	Yes									
Link 11	Maintain Existing Fixed Route Service	2013	\$1,830,667	Yes									
Link 13	Maintain Existing Fixed Route Service	2013	\$1,681,220	Yes									
Link 14	Maintain Existing Fixed Route Service	2013	\$211,005	Yes									
Link 15	Maintain Existing Fixed Route Service	2013	\$2,184,836	Yes									
Link 17	Eliminate Service	2013	\$0	Yes									
Link 106	Route Realignment	2014	\$2,559,272	Yes									
Link 18	Maintain Existing Fixed Route Service	2013	\$1,789,833	Yes									
Link 20	Maintain Existing Fixed Route Service	2013	\$1,080,705	Yes									
Link 21	Maintain Existing Fixed Route Service	2013	\$3,188,798	Yes									
Link 23	Maintain Existing Fixed Route Service	2013	\$902,213	Yes									
Link 24	Maintain Existing Fixed Route Service	2013	\$443,034	Yes									
Link 25	Maintain Existing Fixed Route Service	2013	\$1,662,407	Yes									
Link 26	Maintain Existing Fixed Route Service	2013	\$1,151,441	Yes									
Link 28	Maintain Existing Fixed Route Service	2013	\$1,712,680	Yes									
Link 29	Maintain Existing Fixed Route Service	2013	\$1,693,516	Yes									
Link 31	Maintain Existing Fixed Route Service	2013	\$1,306,268	Yes									
Link 34	Maintain Existing Fixed Route Service	2013	\$549,083	Yes									
Link 36	Maintain Existing Fixed Route Service	2013	\$1,275,839	Yes									
Link 37	Maintain Existing Fixed Route Service	2013	\$3,968,306	Yes									
Link 38	Maintain Existing Fixed Route Service	2013	\$815,977		Yes								
Link 40	Maintain Existing Fixed Route Service	2013	\$1,856,891	Yes									
Link 41	Eliminate Service	2013	\$5,901,124	Yes									
Link 42	Maintain Existing Fixed Route Service	2013	\$3,595,550	Yes									
Link 44	Maintain Existing Fixed Route Service	2013	\$948,593		Yes								
Link 45	Maintain Existing Fixed Route Service	2013	\$522,717	Yes									
Link 46E	Maintain Existing Fixed Route Service	2013	\$653,350	Yes									
Link 46W	Maintain Existing Fixed Route Service	2013	\$925,296	Yes									
Link 48	Maintain Existing Fixed Route Service	2013	\$1,521,087	Yes									
Link 49	Maintain Existing Fixed Route Service	2013	\$1,505,159		Yes								
Link 50	Maintain Existing Fixed Route Service	2013	\$3,707,374	Yes									
Link 51	Maintain Existing Fixed Route Service	2013	\$1,214,385	Yes									
Link 54	Maintain Existing Fixed Route Service	2013	\$778,885	Yes									
Link 55	Maintain Existing Fixed Route Service	2013	\$2,531,541	Yes									



Table 12: Implementation Plan, cont.

			Ammuol										
Service Type/Mode	Description	Implement ation Year	Annual Operating Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
			2015										
Maintain Existing Fixed Route/Fixed G	, -												
Link 56	Maintain Existing Fixed Route Service	2013	\$2,482,391	Yes									
Link 57	Maintain Existing Fixed Route Service	2013	\$1,291,426	Yes									
Link 58	Maintain Existing Fixed Route Service	2013	\$399,340	Yes									
Link 445	Maintain Existing Fixed Route Service	2013	\$73,539	Yes									
Link 102	Maintain Existing Fixed Route Service	2013	\$3,118,238	Yes									
Link 103	Maintain Existing Fixed Route Service	2013	\$2,234,062	Yes									
Link 104	Maintain Existing Fixed Route Service	2013	\$2,509,501	Yes									
Link 105	Maintain Existing Fixed Route Service	2013	\$2,437,568	Yes									
Link 111	Maintain Existing Fixed Route Service	2013	\$1,250,082	Yes									
Link 125	Maintain Existing Fixed Route Service	2013	\$3,177,705	Yes									
Link 200	Eliminate Service	2015	\$0	Yes									
Link 204	Maintain Existing Fixed Route Service	2013	\$166,263	Yes									
Link 210	Maintain Existing Fixed Route Service	2013	\$119,625	Yes									
Link 211	Maintain Existing Fixed Route Service	2013	\$150,061	Yes									
Link 212	Maintain Existing Fixed Route Service	2013	\$92,945	Yes									
Link 300	Maintain Existing Fixed Route Service	2013	\$116,730	Yes									
Link 301	Maintain Existing Fixed Route Service	2013	\$242,334	Yes									
Link 302	Maintain Existing Fixed Route Service	2013	\$248,478	Yes									
Link 303	Maintain Existing Fixed Route Service	2013	\$193,526	Yes									
Link 304	Maintain Existing Fixed Route Service	2013	\$236,191	Yes									
Link 305	Maintain Existing Fixed Route Service	2013	\$74,066	Yes									
Link 306	Maintain Existing Fixed Route Service	2013	\$155,357	Yes									
Link 313	Maintain Existing Fixed Route Service	2013	\$702,309	Yes									
Link 319	Maintain Existing Fixed Route Service	2013	\$1,665,493	Yes									
Link 405	Maintain Existing Fixed Route Service	2013	\$613,759	Yes									
Link 416	Maintain Existing Fixed Route Service	2013	\$384,907	Yes									
Link 426	Maintain Existing Fixed Route Service	2013	\$956,354	Yes									
Link 427	Maintain Existing Fixed Route Service	2013	\$721,933	Yes									
Link 434	Maintain Existing Fixed Route Service	2013	\$1,386,087	Yes									
Link 441	Maintain Existing Fixed Route Service	2013	\$308,774	Yes									
Link 443	Maintain Existing Fixed Route Service	2013	\$1,370,573	Yes									
Link 1792	Maintain Existing Fixed Route Service	2013	\$218,517	Yes									
Maintain Other Existing Services - SUN	NRAIL												
Link 208 Kissimmee Sunrail Connector	Maintain Existing Fixed Route Service	2015	\$267,069	Yes									
Link 1	Maintain Existing Fixed Route Service	2015	\$58,366	Yes									
Link 9	Maintain Existing Fixed Route Service	2015	\$46,029	Yes									
Link 14	Maintain Existing Fixed Route Service	2015	\$29,511	Yes									
Link 23	Maintain Existing Fixed Route Service	2015	-\$64,389	Yes									
Link 34	Maintain Existing Fixed Route Service	2015	\$429,565	Yes									
Link 41	Route Realignment	2015	-\$5,454,403	Yes									
Link 436N	Route Realignment	2015	\$2,602,413	Yes									
Link 436S	Route Realignment	2015	\$3,315,871	Yes									



Table 12: Implementation Plan, cont.

Service Type/Mode	Description	Implement ation Year	Annual Operating Cost 2015	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Maintain Other Existing Services - SUNRA	AIL												
Link 111	Maintain Existing Fixed Route Service	2015	\$364,570	Yes									
Link 46E (Sunrail)	Maintain Existing Fixed Route Service	2015	-\$1,325	Yes									
Link 46W (Sunrail)	Maintain Existing Fixed Route Service	2015	-\$472,676	Yes									
Link 11 (SunRail)	Maintain Existing Fixed Route Service	2015	\$5,820	Yes									
Link 18 (SunRail)	Maintain Existing Fixed Route Service	2015	\$39,332	Yes									
Link 45 Extension (Sunrail)	Maintain Existing Fixed Route Service	2015	\$405,947	Yes									
Meadow Woods Circulator (Link 418)	Maintain Existing Fixed Route Service	2015	\$941,025	Yes									
Link 505 (SunRail)	Maintain Existing Fixed Route Service	2015	\$202,244	Yes									
Funding Partner Additions													
Link 206	Maintain Existing Fixed Route Service	2015	\$71,456	Yes									
Link 207	Maintain Existing Fixed Route Service	2015	\$90,157	Yes									
LYMMO Grapefruit	Maintain Existing Fixed Route Service	2015	\$475,263	Yes									
LYMMO Lime	Maintain Existing Fixed Route Service	2015	\$278,684	Yes									
Maintain Other Existing Services	-												
ADA Paratransit Service	Maintain Existing ADA Paratransit Service	2013	\$10,103,688	Yes									
TD and Medicaid Paratransit Service	Maintain Existing TD and Medicaid Paratransit	2013	\$8,226,053	Yes									
NeighborLink (PUL) Services	NeighborLink (PUL) Services	2013	\$1,917,747	Yes									
Fixed Route/Fixed Guideway Improvement													
Lake Nona /OIA	Add New Service	2016	\$1,092,211	No	Yes								
Lake Nona Downtown Xpress	Add New Service	2016	\$259,400	No	Yes								
Bithlo Circulator	Add New Service	2016	\$344,495	No	Yes								
Bithlo Fixed Route	Add New Service	2016	\$390,428	No	Yes								
Osceola Express Route	Add New Service	2016	\$3,028,361	No	Yes								
Express Link 213	Add New Service	2017	\$222,716	No	No	Yes							
Express Link 214	Add New Service	2017	\$264,684	No	No	Yes							
Link 28 Circulator	Route Realignment	2018	-\$69,548	No	No	No	Yes						
Link 29 Circulator	Route Realignment	2018	-\$153,782	No	No	No	Yes						
Link 48 Circulator	Route Realignment	2018	\$193,160	No	No	No	Yes						
Link 49 Circulator	Route Realignment	2018	\$863,493	No	No	No	Yes						
Link 100 (Link 436N)	Route Realignment	2016	\$2,418,168	No	Yes								
Link 101 (Link 436S)	Route Realignment	2016	\$3,151,170	No	Yes								
St. Cloud Neighborlink	Add New Service	2016	\$401,911	No	Yes								
S Orange Ave Fixed Route Circulator	Add New Service	2018	\$1,158,698	No	No	No	Yes						
Link 10 Extension	Route Realignment	2018	\$857,793	No	No	No	Yes						
Link 26 Extension	Add New Service	2017	\$597,125	No	No	Yes							
Link 102 (Sunrail - Altamonte)	Route Realignment	2018	\$775,988	No	No	No	Yes						
Link 443	Route Realignment	2018	\$18,232	No	No	No	Yes						
Link 103	Route Realignment	2019	\$290,163	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Lake Nona Circulator	Add New Service	2018	\$1,073,041	No	No	No	Yes						
Link 45 Extension to Greenwood	Route Realignment	2018	\$147,761	No	No	No	Yes						
Link 200	Eliminate Service	2015	\$0	Yes									
Link 445 Extension	Route Realignment	2018	\$947,022	No	No	No	Yes						
Link 40 Modification	Route Realignment	2016	\$1,940,813	No	Yes								



Table 12: Implementation Plan, cont.

Service Type/Mode	Description	Implement ation Year	Annual Operating Cost 2015	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Fixed Route/Fixed Guideway Improvement	nts												
Link 104	Increase Frequency	2019	\$991,045	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Link 105	Increase Frequency	2019	\$1,256,120	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Link 7	Route Realignment	2018	\$823,642	No	No	No	Yes						
Kirkman Fastlink	Add New Service	2016	\$1,394,642	No	Yes								
Aloma Ave. Route	Add New Service	2016	\$1,399,361	No	Yes								
Goldenrod	Add New Service	2017	\$1,796,897	No	No	Yes							
Link 103 Sunrail	Route Realignment	2019	\$2,378,552	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Link 10 Extension	Increase Frequency	2020	\$3,239,566	No	No	No	No	No	Yes	Yes	Yes	Yes	Yes
Link 26 Extension	Increase Frequency	2020	\$1,837,309	No	No	No	No	No	Yes	Yes	Yes	Yes	Yes
Link 10	Route Realignment	2019	\$558,853	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Link 26	Increase Hours of Service	2016	\$303,724	No	Yes								
Link 18	Increase Hours of Service	2016	\$351,001	No	Yes								
Link 3	Route Realignment	2018	\$487,206	No	No	No	Yes						
Link 1	Route Realignment	2018	\$614,410	No	No	No	Yes						
Link 15	Route Realignment	2018	\$220,436	No	No	No	Yes						
Link 29	Route Realignment	2019	\$1,687,065	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
SR 528 Disney to OIA	Add New Service	2016	\$1,149,156	No	Yes								
SR 50 Downtown to UCF	Add New Service	2016	\$1,071,004	No	Yes								
SR 50 Downtown to West Oaks Mall	Add New Service	2016	\$1,130,529	No	Yes								
Conway Circulator	Add New Service	2016	\$898,903	No	Yes								
Link 426 - Poinciana Sunrail	Route Realignment	2020	\$656,195	No	No	No	No	No	Yes	Yes	Yes	Yes	Yes
FastLink 441	Route Realignment	2016	\$123,042	No	Yes								
Link 18L Kissimmee Sunrail Connector (Link 208)	Eliminate Service	2016	-\$263,328	No	Yes								
Link 104 & 105 Join	Route Realignment	2016	\$766,727	No	Yes								
Ronald Reagan/Red Bug	Add New Service	2016	\$683,395	No	Yes								
JYP FastLink	Add New Service	2017	\$1,007,228	No	No	Yes							
Kissimmee Circulator	Add New Service	2017	\$671,547	No	No	Yes							
SR 436 Altamonte Sunrail	Add New Service	2017	\$1,797,346	No	No	Yes							
Orange Ave to Sand Lake (Enhanced Express)	Add New Service	2017	\$266,114	No	No	Yes							
Link 7 Circulator (Belle Isle Area)	Route Realignment	2017	-\$408,741	No	No	Yes							
FL 441 to Kissimmee	Add New Service	2017	\$519,352	No	No	Yes							
US 192 Lake County-Kissimmee (BRT)	Add New Service	2018	\$2,185,189	No	No	No	Yes						
US 192 Disney to Kissimmee (BRT)	Add New Service	2018	\$2,240,510	No	No	No	Yes						
US 441 Apopka to LCS	Add New Service	2018	\$822,665	No	No	No	Yes						
JYP Circulator	Add New Service	2018	\$876,794	No	No	No	Yes						
UCF to SR 528 (Enhanced Express)	Add New Service	2019	\$1,848,016	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
17/92 Winter Park - LCS	Add New Service	2019	\$1,078,764	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Orlovista Circulator	Add New Service	2019	\$561,797	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Kirkman (Colonial-I-Drive) BRT	Add New Service	2020	\$1,300,049	No	No	No	No	No	Yes	Yes	Yes	Yes	Yes
SR 436 Apopka -Altamonte SunRail Station (EE)	Add New Service	2020	\$550,828	No	No	No	No	No	No	Yes	Yes	Yes	Yes
US 192 Kissimmee -St. Cloud (EE)	Add New Service	2021	\$650,978	No	No	No	No	No	No	Yes	Yes	Yes	Yes
OBT Florida Mall -Kissimmee (BRT)	Add New Service	2021	\$2,060,239	No	Yes	Yes	Yes						
Town Center Boulevard (Link 332)	Add New Service	2022	\$430,619	No	Yes	Yes							
SR 535 (Link 430)	Add New Service	2023	\$861,238		No	Yes	Yes						
JN 333 (LIIIN 430)	Add NEW Selvice	2023	φ001,∠38	INU	INU	INU	INO	INU	NU	INU	INU	162	162



Table 12: Implementation Plan, cont.

Service Type/Mode	Description	Implement ation Year	Annual Operating Cost 2015	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Other Existing Service Improvements													
ADA Paratransit Service	ADA Service for New/Expanded Service	2025	\$0	No									
TD and Medicaid Paratransit Service	TD and Medicaid Paratransit Service	2025	\$0	No									
NeighborLink with Enhanced FlexBus Technology	Add New Service	2025	\$0	No									
NeighborLink (PUL) Services	NeighborLink (PUL) Services	2016	\$460,574	No	Yes								



Table 13: Operating Cost Element

	Description	Annual Operating Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Service Type/Mode				1	2	2		5	4	7		9	
				'		3		5	0	/		9	
		2015											
Maintain Existing Fixed Route/Fixed Guide	eway	\$126,241,083	\$126,241,083	\$129,258,245	\$132,347,517	\$135,510,623	\$138,749,327	\$142,065,436	\$145,460,800	\$148,937,313	\$152,496,914	\$156,141,591	\$1,407,208,848
Link 1	Maintain Existing Fixed Route Service	\$489,307	\$489,307	\$501,001	\$512,975	\$525,235	\$537,788	\$550,642	\$563,802	\$577,277	\$591,074	\$605,200	\$5,454,302
Link 3	Maintain Existing Fixed Route Service	\$1,462,587	\$1,462,587	\$1,497,543	\$1,533,334	\$1,569,980	\$1,607,503	\$1,645,922	\$1,685,260	\$1,725,538	\$1,766,778	\$1,809,004	\$16,303,448
Link 4	Eliminate Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Link 107	Route Realignment	\$2,460,769	\$2,460,769	\$2,519,581	\$2,579,799	\$2,641,456	\$2,704,587	\$2,769,227	\$2,835,411	\$2,903,177	\$2,972,563	\$3,043,608	\$27,430,178
Link 108	Route Realignment	\$2,523,093	\$2,523,093	\$2,583,395	\$2,645,138	\$2,708,357	\$2,773,087	\$2,839,363	\$2,907,224	\$2,976,707	\$3,047,850	\$3,120,694	\$28,124,907
Link 6	Maintain Existing Fixed Route Service	\$495,888	\$495,888	\$507,740	\$519,875	\$532,300	\$545,022	\$558,048	\$571,385	\$585,041	\$599,024	\$613,341	\$5,527,664
Link 7	Maintain Existing Fixed Route Service	\$1,096,977	\$1,096,977	\$1,123,194	\$1,150,039	\$1,177,525	\$1,205,667	\$1,234,483	\$1,263,987	\$1,294,196	\$1,325,128	\$1,356,798	\$12,227,993
Link 8	Maintain Existing Fixed Route Service	\$6,690,841	\$6,690,841	\$6,850,752	\$7,014,485	\$7,182,131	\$7,353,784	\$7,529,539	\$7,709,495	\$7,893,752	\$8,082,413	\$8,275,583	\$74,582,776
Link 9	Maintain Existing Fixed Route Service	\$955,849	\$955,849	\$978,694	\$1,002,085	\$1,026,035	\$1,050,557	\$1,075,665	\$1,101,374	\$1,127,697	\$1,154,649	\$1,182,245	\$10,654,849
Link 10	Maintain Existing Fixed Route Service	\$1,225,444	\$1,225,444	\$1,254,732	\$1,284,720	\$1,315,425	\$1,346,864	\$1,379,054	\$1,412,013	\$1,445,760	\$1,480,314	\$1,515,694	\$13,660,021
Link 11	Maintain Existing Fixed Route Service	\$1,830,667	\$1,830,667	\$1,874,420	\$1,919,218	\$1,965,087	\$2,012,053	\$2,060,141	\$2,109,378	\$2,159,793	\$2,211,412	\$2,264,264	\$20,406,433
Link 13	Maintain Existing Fixed Route Service	\$1,681,220	\$1,681,220	\$1,721,401	\$1,762,542	\$1,804,667	\$1,847,799	\$1,891,961	\$1,937,179	\$1,983,478	\$2,030,883	\$2,079,421	\$18,740,550
Link 14	Maintain Existing Fixed Route Service	\$211,005	\$211,005	\$216,048	\$221,212	\$226,499	\$231,912	\$237,455	\$243,130	\$248,941	\$254,891	\$260,982	\$2,352,075
Link 15	Maintain Existing Fixed Route Service	\$2,184,836	\$2,184,836	\$2,237,053	\$2,290,519	\$2,345,262	\$2,401,314	\$2,458,705	\$2,517,468	\$2,577,636	\$2,639,241	\$2,702,319	\$24,354,355
Link 17	Eliminate Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Link 106	Route Realignment	\$2,559,272	\$2,559,272	\$2,620,439	\$2,683,068	\$2,747,193	\$2,812,851	\$2,880,078	\$2,948,912	\$3,019,391	\$3,091,554	\$3,165,442	\$28,528,199
Link 18	Maintain Existing Fixed Route Service	\$1,789,833	\$1,789,833	\$1,832,610	\$1,876,409	\$1,921,256	\$1,967,174	\$2,014,189	\$2,062,328		\$2,162,085	\$2,213,759	\$19,951,262
Link 20	Maintain Existing Fixed Route Service	\$1,080,705	\$1,080,705	\$1,106,533	\$1,132,980	\$1,160,058	\$1,187,783	\$1,216,171	\$1,245,238	\$1,274,999	\$1,305,471	\$1,336,672	\$12,046,610
Link 21	Maintain Existing Fixed Route Service	\$3,188,798	\$3,188,798	\$3,265,010	\$3,343,044	\$3,422,942	\$3,504,751	\$3,588,514	\$3,674,280	\$3,762,095	\$3,852,009	\$3,944,072	\$35,545,513
	Maintain Existing Fixed Route Service	\$902,213	\$902,213	\$923,776	\$945,854	\$968,460	\$991,606	\$1,015,306	\$1,039,572	\$1,064,417	\$1,089,857	\$1,115,905	\$10,056,967
Link 24	Maintain Existing Fixed Route Service	\$443,034	\$443,034	\$453,622	\$464,464	\$475,565	\$486,931	\$498,568	\$510,484	\$522,685	\$535,177	\$547,967	\$4,938,496
Link 25	Maintain Existing Fixed Route Service	\$1,662,407	\$1,662,407	\$1,702,139	\$1,742,820	\$1,784,473	\$1,827,122	\$1,870,790	\$1,915,502	\$1,961,283	\$2,008,157	\$2,056,152	\$18,530,846
Link 26	Maintain Existing Fixed Route Service	\$1,151,441	\$1,151,441	\$1,178,961	\$1,207,138	\$1,235,988	\$1,265,529	\$1,295,775	\$1,326,744	\$1,358,453	\$1,390,920	\$1,424,163	\$12,835,110
Link 28	Maintain Existing Fixed Route Service	\$1,712,680	\$1,712,680	\$1,753,613	\$1,795,524	\$1,838,437	\$1,882,376	\$1,927,365	\$1,973,429	\$2,020,594	\$2,068,886	\$2,118,332	\$19,091,234
Link 29	Maintain Existing Fixed Route Service	\$1,693,516	\$1,693,516	\$1,733,991	\$1,775,434	\$1,817,867	\$1,861,314	\$1,905,799	\$1,951,348	\$1,997,985	\$2,045,737	\$2,094,630	\$18,877,621
Link 31	Maintain Existing Fixed Route Service	\$1,306,268	\$1,306,268	\$1,337,488	\$1,369,454	\$1,402,184	\$1,435,696	\$1,470,009	\$1,505,142	\$1,541,115	\$1,577,948	\$1,615,661	\$14,560,964
Link 34	Maintain Existing Fixed Route Service	\$549,083	\$549,083	\$562,206	\$575,643	\$589,401	\$603,487	\$617,911	\$632,679	\$647,800	\$663,282	\$679,135	\$6,120,626
Link 36	Maintain Existing Fixed Route Service	\$1,275,839	\$1,275,839	\$1,306,332	\$1,337,553	\$1,369,521	\$1,402,252	\$1,435,766	\$1,470,081	\$1,505,216	\$1,541,190	\$1,578,025	\$14,221,774
Link 37	Maintain Existing Fixed Route Service	\$3,968,306	\$3,968,306	\$4,063,149	\$4,160,258	\$4,259,688	\$4,361,495	\$4,465,734	\$4,572,465	\$4,681,747	\$4,793,641	\$4,908,209	\$44,234,693
Link 38	Maintain Existing Fixed Route Service	\$815,977	\$815,977	\$835,479	\$855,447	\$875,892	\$896,826	\$918,260	\$940,206	\$962,677	\$985,685	\$1,009,243	\$9,095,694
Link 40	Maintain Existing Fixed Route Service	\$1,856,891	\$1,856,891	\$1,901,271	\$1,946,711	\$1,993,237	\$2,040,876	\$2,089,653	\$2,139,595	\$2,190,732	\$2,243,090	\$2,296,700	\$20,698,755
Link 41	Eliminate Service	\$5,901,124	\$5,901,124	\$6,042,160	\$6,186,568	\$6,334,427	\$6,485,820	\$6,640,831	\$6,799,547	\$6,962,056	\$7,128,449	\$7,298,819	\$65,779,800
Link 42	Maintain Existing Fixed Route Service	\$3,595,550	\$3,595,550	\$3,681,484	\$3,769,471	\$3,859,561	\$3,951,805	\$4,046,253	\$4,142,958	\$4,241,975	\$4,343,358	\$4,447,165	\$40,079,580
Link 44	Maintain Existing Fixed Route Service	\$948,593	\$948,593	\$971,264	\$994,477	\$1,018,245	\$1,042,582	\$1,067,499	\$1,093,012	\$1,119,135	\$1,145,883	\$1,173,269	\$10,573,961
Link 45	Maintain Existing Fixed Route Service	\$522,717	\$522,717	\$535,209	\$548,001	\$561,098	\$574,508	\$588,239	\$602,298	\$616,693	\$631,432	\$646,523	\$5,826,719
Link 46E	Maintain Existing Fixed Route Service	\$653,350	\$653,350	\$668,965	\$684,953	\$701,324	\$718,085	\$735,247	\$752,820	\$770,812	\$789,235	\$808,097	\$7,282,889
	Maintain Existing Fixed Route Service	\$925,296	\$925,296		\$970,053	\$993,237	\$1,016,976		\$1,066,168	\$1,091,650	\$1,117,740	\$1,144,454	\$10,314,265
Link 48	Maintain Existing Fixed Route Service	\$1,521,087	\$1,521,087	\$1,557,441	\$1,594,664	\$1,632,777	\$1,671,800		\$1,752,667	\$1,794,556	\$1,837,446	\$1,881,361	\$16,955,555
Link 49	Maintain Existing Fixed Route Service	\$1,505,159	\$1,505,159	\$1,541,132	\$1,577,965	\$1,615,678	\$1,654,293		\$1,734,313		\$1,818,204	\$1,861,659	\$16,777,997
	Maintain Existing Fixed Route Service	\$3,707,374	\$3,707,374	\$3,795,981	\$3,886,705	\$3,979,597	\$4,074,709		\$4,271,808		\$4,478,440	\$4,585,475	\$41,326,087
Link 51	Maintain Existing Fixed Route Service	\$1,214,385	\$1,214,385	\$1,243,408	\$1,273,126	\$1,303,553	\$1,334,708		\$1,399,270	\$1,432,712	\$1,466,954	\$1,502,014	\$13,536,740
Link 54	Maintain Existing Fixed Route Service	\$778,885	\$778,885	\$797,500	\$816,561	\$836,076	\$856,059	\$876,518	\$897,467		\$940,879	\$963,366	\$8,682,228
Link 55	Maintain Existing Fixed Route Service	\$2,531,541	\$2,531,541	\$2,592,045	\$2,653,994	\$2,717,425	\$2,782,371	\$2,848,870	\$2,916,958	\$2,986,673	\$3,058,055	\$3,131,142	\$28,219,074



Table 13: Operating Cost Element, cont.

Table 13. Operating cost Lient													
	Description	Annual Operating Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Service Type/Mode						0	4	_		7	0		
				1	2	3	4	5		7	8	9	
		2015											
Maintain Existing Fixed Route/Fixed G	uideway	\$126,241,083	\$126,241,083	\$129,258,245	\$132,347,517	\$135,510,623	\$138,749,327	\$142,065,436	\$145,460,800	\$148,937,313	\$152,496,914	\$156,141,591	\$1,407,208,848
Link 56	Maintain Existing Fixed Route Service	\$2,482,391	\$2,482,391	\$2,541,720	\$2,602,467	\$2,664,666	\$2,728,352	\$2,793,560	\$2,860,326	\$2,928,687	\$2,998,683	\$3,070,352	\$27,671,205
Link 57	Maintain Existing Fixed Route Service	\$1,291,426	\$1,291,426	\$1,322,291	\$1,353,893	\$1,386,252	\$1,419,383	\$1,453,306	\$1,488,040	\$1,523,604	\$1,560,019	\$1,597,303	\$14,395,516
Link 58	Maintain Existing Fixed Route Service	\$399,340	\$399,340	\$408,884	\$418,656	\$428,662	\$438,907	\$449,397	\$460,138	\$471,135	\$482,395	\$493,924	\$4,451,438
Link 445	Maintain Existing Fixed Route Service	\$73,539	\$73,539	\$75,297	\$77,096	\$78,939	\$80,826	\$82,757	\$84,735	\$86,760	\$88,834	\$90,957	\$819,740
Link 102	Maintain Existing Fixed Route Service	\$3,118,238	\$3,118,238	\$3,192,764	\$3,269,071	\$3,347,201	\$3,427,200	\$3,509,110	\$3,592,977	\$3,678,849	\$3,766,774	\$3,856,800	\$34,758,983
Link 103	Maintain Existing Fixed Route Service	\$2,234,062	\$2,234,062	\$2,287,456	\$2,342,126	\$2,398,103	\$2,455,418	\$2,514,102	\$2,574,189	\$2,635,712	\$2,698,706	\$2,763,205	\$24,903,079
Link 104	Maintain Existing Fixed Route Service	\$2,509,501	\$2,509,501	\$2,569,478	\$2,630,889	\$2,693,767	\$2,758,148	\$2,824,068	\$2,891,563	\$2,960,671	\$3,031,431	\$3,103,883	\$27,973,398
Link 105	Maintain Existing Fixed Route Service	\$2,437,568	\$2,437,568	\$2,495,826	\$2,555,477	\$2,616,553	\$2,679,088	\$2,743,118	\$2,808,679	\$2,875,806	\$2,944,538	\$3,014,913	\$27,171,566
Link 111	Maintain Existing Fixed Route Service	\$1,250,082	\$1,250,082	\$1,279,959	\$1,310,550	\$1,341,873	\$1,373,943	\$1,406,781	\$1,440,403	\$1,474,828	\$1,510,077	\$1,546,168	\$13,934,664
Link 125	Maintain Existing Fixed Route Service	\$3,177,705	\$3,177,705	\$3,253,652	\$3,331,415	\$3,411,035	\$3,492,559	\$3,576,031	\$3,661,499	\$3,749,008	\$3,838,610	\$3,930,352	\$35,421,867
Link 200	Eliminate Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Link 204	Maintain Existing Fixed Route Service	\$166,263	\$166,263	\$170,237	\$174,305	\$178,471	\$182,737	\$187,104	\$191,576	\$196,155	\$200,843	\$205,643	\$1,853,333
Link 210	Maintain Existing Fixed Route Service	\$119,625	\$119,625	\$122,484	\$125,412	\$128,409	\$131,478	\$134,620	\$137,838	\$141,132	\$144,505	\$147,959	\$1,333,461
Link 211	Maintain Existing Fixed Route Service	\$150,061	\$150,061	\$153,648	\$157,320	\$161,080	\$164,930	\$168,871	\$172,907	\$177,040	\$181,271	\$185,604	\$1,672,732
Link 212	Maintain Existing Fixed Route Service	\$92,945	\$92,945	\$95,167	\$97,441	\$99,770	\$102,155	\$104,596	\$107,096	\$109,656	\$112,276	\$114,960	\$1,036,063
Link 300	Maintain Existing Fixed Route Service	\$116,730	\$116,730	\$119,520	\$122,376	\$125,301	\$128,296	\$131,362	\$134,502	\$137,716	\$141,008	\$144,378	\$1,301,190
Link 301	Maintain Existing Fixed Route Service	\$242,334	\$242,334	\$248,126	\$254,056	\$260,128	\$266,345	\$272,711	\$279,229	\$285,902	\$292,735	\$299,732	\$2,701,300
Link 302	Maintain Existing Fixed Route Service	\$248,478	\$248,478	\$254,417	\$260,497	\$266,723	\$273,098	\$279,625	\$286,308	\$293,151	\$300,157	\$307,331	\$2,769,784
Link 303	Maintain Existing Fixed Route Service	\$193,526	\$193,526	\$198,151	\$202,887	\$207,736	\$212,701	\$217,785	\$222,990	\$228,319	\$233,776	\$239,363	\$2,157,235
Link 304	Maintain Existing Fixed Route Service	\$236,191	\$236,191	\$241,836	\$247,615	\$253,534	\$259,593	\$265,797	\$272,150	\$278,654	\$285,314	\$292,133	\$2,632,816
Link 305	Maintain Existing Fixed Route Service	\$74,066	\$74,066	\$75,836	\$77,648	\$79,504	\$81,404	\$83,350	\$85,342	\$87,381	\$89,470	\$91,608	\$825,609
Link 306	Maintain Existing Fixed Route Service	\$155,357	\$155,357	\$159,070	\$162,872	\$166,764	\$170,750	\$174,831	\$179,009	\$183,288	\$187,668	\$192,153	\$1,731,761
Link 313	Maintain Existing Fixed Route Service	\$702,309	\$702,309	\$719,094	\$736,280	\$753,877	\$771,895	\$790,343	\$809,232	\$828,573	\$848,376	\$868,652	\$7,828,631
Link 319	Maintain Existing Fixed Route Service	\$1,665,493	\$1,665,493	\$1,705,298	\$1,746,055	\$1,787,786	\$1,830,514	\$1,874,263	\$1,919,058	\$1,964,923	\$2,011,885	\$2,059,969	\$18,565,244
Link 405	Maintain Existing Fixed Route Service	\$613,759	\$613,759	\$628,428	\$643,447	\$658,826	\$674,572	\$690,694	\$707,202	\$724,104	\$741,410	\$759,129	\$6,841,570
Link 416	Maintain Existing Fixed Route Service	\$384,907	\$384,907	\$394,106	\$403,526	\$413,170	\$423,045	\$433,155	\$443,508	\$454,108	\$464,961	\$476,073	\$4,290,559
Link 426	Maintain Existing Fixed Route Service	\$956,354	\$956,354	\$979,211	\$1,002,614	\$1,026,577	\$1,051,112	\$1,076,234	\$1,101,956	\$1,128,292	\$1,155,258	\$1,182,869	\$10,660,478
Link 427	Maintain Existing Fixed Route Service	\$721,933	\$721,933	\$739,187	\$756,854	\$774,942	\$793,464	\$812,427	\$831,844	\$851,725	\$872,082	\$892,924	\$8,047,383
Link 434	Maintain Existing Fixed Route Service	\$1,386,087	\$1,386,087	\$1,419,215	\$1,453,134	\$1,487,864	\$1,523,424	\$1,559,833	\$1,597,113	\$1,635,284	\$1,674,368	\$1,714,385	\$15,450,707
Link 441	Maintain Existing Fixed Route Service	\$308,774	\$308,774	\$316,154	\$323,710	\$331,447	\$339,368	\$347,479	\$355,784	\$364,287	\$372,993	\$381,908	\$3,441,904
Link 443	Maintain Existing Fixed Route Service	\$1,370,573	\$1,370,573	\$1,403,329	\$1,436,869	\$1,471,210	\$1,506,372	\$1,542,374	\$1,579,237	\$1,616,981	\$1,655,627	\$1,695,196	\$15,277,767
Link 1792	Maintain Existing Fixed Route Service	\$218,517	\$218,517	\$223,740	\$229,087	\$234,562	\$240,168	\$245,908	\$251,785	\$257,803	\$263,965	\$270,273	\$2,435,809
Maintain Other Existing Services - SUN	RAIL	\$2,910,097	\$2,910,097	\$2,979,649	\$3,050,862	\$3,123,778	\$3,198,436	\$3,274,879	\$3,353,148	\$3,433,289	\$3,515,344	\$3,599,361	\$32,438,843
Link 208 Kissimmee Sunrail Connector	Maintain Existing Fixed Route Service	\$267,069	\$267,069	\$273,452	\$279,988	\$286,680	\$293,531	\$300,547	\$307,730	\$315,084	\$322,615	\$330,325	\$2,977,022
Link 1	Maintain Existing Fixed Route Service	\$58,366	\$58,366	\$59,761	\$61,190	\$62,652			\$67,252	\$68,860	\$70,506	\$72,191	\$650,610
Link 9	Maintain Existing Fixed Route Service	\$46,029	\$46,029	\$47,129		\$49,408			\$53,036	\$54,304	\$55,602	\$56,931	\$513,082
Link 14	Maintain Existing Fixed Route Service	\$29,511	\$29,511	\$30,216	\$30,938	\$31,678	\$32,435	\$33,210	\$34,004	\$34,816	\$35,649	\$36,501	\$328,957
Link 23	Maintain Existing Fixed Route Service	-\$64,389	-\$64,389	-\$65,928		-\$69,117	-\$70,769	-\$72,460	-\$74,192	-\$75,965	-\$77,781	-\$79,640	-\$717,744
Link 34	Maintain Existing Fixed Route Service	\$429,565	\$429,565	\$439,831	\$450,343	\$461,106	\$472,127	\$483,411	\$494,964	\$506,794	\$518,906	\$531,308	\$4,788,354
Link 41	Route Realignment	-\$5,454,403	-\$5,454,403	-\$5,584,763	-\$5,718,239	-\$5,854,905	-\$5,994,837	-\$6,138,114	-\$6,284,815	-\$6,435,022	-\$6,588,819	-\$6,746,292	-\$60,800,210
Link 436N	Route Realignment	\$2,602,413	\$2,602,413	\$2,664,611	\$2,728,295	\$2,793,502	\$2,860,266	\$2,928,627	\$2,998,621	\$3,070,288	\$3,143,668	\$3,218,801	\$29,009,092
Link 436S	Route Realignment	\$3,315,871	\$3,315,871	\$3,395,120	\$3,476,264	\$3,559,346	\$3,644,415	\$3,731,516	\$3,820,700	\$3,912,014	\$4,005,511	\$4,101,243	\$36,962,001
Link 42	Maintain Existing Fixed Route Service	\$195,127	\$195,127	\$199,790	\$204,565	\$209,454	\$214,460	\$219,586	\$224,834	\$230,207	\$235,709	\$241,343	\$2,175,076
Link 111	Maintain Existing Fixed Route Service	\$364,570	\$364,570	\$373,283	\$382,204	\$391,339	\$400,692	\$410,269	\$420,074	\$430,114	\$440,394	\$450,919	\$4,063,857





Table 13: Operating Cost Element, cont.

	Description	Annual Operating Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Service Type/Mode		2015	0	1	2	3	4	5	6	7	8	9	
Maintain Other Existing Services - SUNRA	IL	\$2,910,097	\$2,910,097	\$2,979,649	\$3,050,862	\$3,123,778	\$3,198,436	\$3,274,879	\$3,353,148	\$3,433,289	\$3,515,344	\$3,599,361	\$32,438,843
Link 46E (Sunrail)	Maintain Existing Fixed Route Service	-\$1,325	-\$1,325	-\$1,357	-\$1,389	-\$1,422	-\$1,456	-\$1,491	-\$1,527	-\$1,563	-\$1,601	-\$1,639	-\$14,770
Link 46W (Sunrail)	Maintain Existing Fixed Route Service	-\$472,676	-\$472,676	-\$483,973	-\$495,540	-\$507,383	-\$519,509	-\$531,926	-\$544,639	-\$557,656	-\$570,984	-\$584,630	-\$5,268,914
Link 11 (SunRail)	Maintain Existing Fixed Route Service	\$5,820	\$5,820	\$5,959	\$6,102	\$6,248	\$6,397	\$6,550	\$6,706	\$6,867	\$7,031	\$7,199	\$64,879
Link 18 (SunRail)	Maintain Existing Fixed Route Service	\$39,332	\$39,332	\$40,272	\$41,235	\$42,220	\$43,229	\$44,262	\$45,320	\$46,403	\$47,512	\$48,648	\$438,434
Link 45 Extension (Sunrail)	Maintain Existing Fixed Route Service	\$405,947	\$405,947	\$415,650	\$425,584	\$435,755	\$446,170	\$456,833	\$467,751	\$478,931	\$490,377	\$502,097	\$4,525,095
Meadow Woods Circulator (Link 418)	Maintain Existing Fixed Route Service	\$941,025	\$941,025	\$963,516	\$986,544	\$1,010,122	\$1,034,264	\$1,058,983	\$1,084,293	\$1,110,207	\$1,136,741	\$1,163,909	\$10,489,605
Link 505 (SunRail)	Maintain Existing Fixed Route Service	\$202,244	\$202,244	\$207,078	\$212,027	\$217,095	\$222,283	\$227,596	\$233,035	\$238,605	\$244,308	\$250,146	\$2,254,418
Funding Partner Additions		\$915,560	\$915,560	\$937,442	\$959,846	\$982,787	\$1,006,275	\$1,030,325	\$1,054,950	\$1,080,163	\$1,105,979	\$1,132,412	\$10,205,740
Link 206	Maintain Existing Fixed Route Service	\$71,456	\$71,456	\$73,163	\$74,912	\$76,702	\$78,536	\$80,413	\$82,335	\$84,302	\$86,317	\$88,380	\$796,516
Link 207	Maintain Existing Fixed Route Service	\$90,157	\$90,157	\$92,312	\$94,518	\$96,777	\$99,090	\$101,458	\$103,883	\$106,366	\$108,908	\$111,511	\$1,004,980
LYMMO Grapefruit	Maintain Existing Fixed Route Service	\$475,263	\$475,263	\$486,622	\$498,252	\$510,160	\$522,353	\$534,837	\$547,620	\$560,708	\$574,109	\$587,830	\$5,297,755
LYMMO Lime	Maintain Existing Fixed Route Service	\$278,684	\$278,684	\$285,345	\$292,164	\$299,147	\$306,297	\$313,617	\$321,113	\$328,787	\$336,645	\$344,691	\$3,106,489
Maintain Other Existing Services		\$20,247,488	\$20,247,488	\$20,731,403	\$21,226,883	\$21,734,206	\$22,253,653	\$22,785,516	\$23,330,089	\$23,887,678	\$24,458,594	\$25,043,154	\$225,698,664
ADA Paratransit Service	Maintain Existing ADA Paratransit Service	\$10,103,688	\$10,103,688	\$10,345,166	\$10,592,415	\$10,845,574	\$11,104,783	\$11,370,188	\$11,641,935	\$11,920,177	\$12,205,070	\$12,496,771	\$112,625,767
TD and Medicaid Paratransit Service	Maintain Existing TD and Medicaid Paratransit	\$8,226,053	\$8,226,053	\$8,422,656	\$8,623,957	\$8,830,070	\$9,041,108	\$9,257,191	\$9,478,438	\$9,704,972	\$9,936,921	\$10,174,414	\$91,695,779
NeighborLink (PUL) Services	NeighborLink (PUL) Services	\$1,917,747	\$1,917,747	\$1,963,581	\$2,010,511	\$2,058,562	\$2,107,762	\$2,158,137	\$2,209,717	\$2,262,529	\$2,316,603	\$2,371,970	\$21,377,118
Fixed Route/Fixed Guideway Improvement	\$65,550,066	\$0	\$23,033,335	\$30,643,845	\$46,493,000	\$59,309,821	\$68,642,047	\$71,667,369	\$75,810,858	\$79,183,278	\$81,075,759	\$536,319,887	
Lake Nona /OIA	Add New Service	\$1,092,211	\$0	\$1,118,315	\$1,145,043	\$1,172,409	\$1,200,430	\$1,229,120	\$1,258,496	\$1,288,574	\$1,319,371	\$1,350,904	\$11,082,662
Lake Nona Downtown Xpress	Add New Service	\$259,400	\$0	\$265,600	\$271,948	\$278,447	\$285,102	\$291,916	\$298,893	\$306,036	\$313,351	\$320,840	\$2,632,132
Bithlo Circulator	Add New Service	\$344,495	\$0	\$352,729	\$361,159	\$369,791	\$378,629	\$387,678	\$396,943	\$406,430	\$416,144	\$426,090	\$3,495,593
Bithlo Fixed Route	Add New Service	\$390,428	\$0	\$399,759	\$409,314	\$419,096	\$429,113	\$439,368	\$449,869	\$460,621	\$471,630	\$482,902	\$3,961,672
Osceola Express Route	Add New Service	\$3,028,361	\$0	\$3,100,739	\$3,174,847	\$3,250,726	\$3,328,418	\$3,407,967	\$3,489,418	\$3,572,815	\$3,658,205	\$3,745,636	\$30,728,769
Express Link 213	Add New Service	\$222,716	\$0	\$0	\$233,489	\$239,069	\$244,783	\$250,633	\$256,623	\$262,757	\$269,036	\$275,466	\$2,031,857
Express Link 214	Add New Service	\$264,684	\$0	\$0	\$277,487	\$284,119	\$290,909	\$297,862	\$304,981	\$312,270	\$319,733	\$327,374	\$2,414,733
Link 28 Circulator	Route Realignment	-\$69,548	\$0	\$0	\$0	-\$74,654	-\$76,439	-\$78,266	-\$80,136	-\$82,051	-\$84,012	-\$86,020	-\$561,579
Link 29 Circulator	Route Realignment	-\$153,782	\$0	\$0	\$0	-\$165,073	-\$169,019	-\$173,058	-\$177,194	-\$181,429	-\$185,765	-\$190,205	-\$1,241,743
Link 48 Circulator	Route Realignment	\$193,160	\$0	\$0	\$0	\$207,343	\$212,298	\$217,372	\$222,567	\$227,887	\$233,333	\$238,910	\$1,559,710
Link 49 Circulator	Route Realignment	\$863,493	\$0	\$0	\$0	\$926,897	\$949,049	\$971,732	\$994,956	\$1,018,735	\$1,043,083	\$1,068,013	\$6,972,465
Link 100 (Link 436N)	Route Realignment	\$2,418,168	\$0	\$2,475,962	\$2,535,137	\$2,595,727	\$2,657,765	\$2,721,286	\$2,786,324	\$2,852,918	\$2,921,102	\$2,990,917	\$24,537,138
Link 101 (Link 436S)	Route Realignment	\$3,151,170	\$0	\$3,226,483	\$3,303,596	\$3,382,552	\$3,463,395	\$3,546,170	\$3,630,924	\$3,717,703	\$3,806,556	\$3,897,533	\$31,974,914
St. Cloud Neighborlink	Add New Service	\$401,911	\$0	\$411,517	\$421,352	\$431,423	\$441,734	\$452,291	\$463,101	\$474,169	\$485,501	\$497,105	\$4,078,192
S Orange Ave Fixed Route Circulator	Add New Service	\$1,158,698	\$0	\$0	\$0	\$1,243,778	\$1,273,504	\$1,303,941	\$1,335,105	\$1,367,014	\$1,399,686	\$1,433,138	\$9,356,165
Link 10 Extension	Route Realignment	\$857,793	\$0	\$0	\$0	\$920,779	\$942,786	\$965,318	\$988,389	\$1,012,012	\$1,036,199	\$1,060,964	\$6,926,446
Link 26 Extension	Add New Service	\$597,125	\$0	\$0	\$626,009	\$640,971	\$656,290	\$671,975	\$688,035	\$704,479	\$721,316	\$738,556	\$5,447,632
Link 102 (Sunrail - Altamonte)	Route Realignment	\$775,988	\$0	\$0	\$0	\$832,967	\$852,875	\$873,258	\$894,129	\$915,499	\$937,379	\$959,783	\$6,265,889
Link 443	Route Realignment	\$18,232	\$0	\$0	\$0	\$19,571	\$20,038	\$20,517	\$21,008	\$21,510	\$22,024	\$22,550	\$147,217
Link 103	Route Realignment	\$290,163	\$0	\$0	\$0	\$0	\$318,914	\$326,536	\$334,340	\$342,330	\$350,512	\$358,889	\$2,031,521
Lake Nona Circulator	Add New Service	\$1,073,041	\$0	\$0	\$0	\$1,151,832	\$1,179,361	\$1,207,547	\$1,236,408	\$1,265,958	\$1,296,214	\$1,327,194	\$8,664,514
Link 45 Extension to Greenwood	Route Realignment	\$147,761	\$0	\$0	\$0	\$158,611	\$162,401	\$166,283	\$170,257	\$174,326	\$178,492	\$182,758	\$1,193,128
Link 200	Eliminate Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Link 445 Extension	Route Realignment	\$947,022	\$0	\$0	\$0	\$1,016,559	\$1,040,855	\$1,065,731	\$1,091,202	\$1,117,282	\$1,143,985	\$1,171,326	\$7,646,941
Link 40 Modification	Route Realignment	\$1,940,813	\$0	\$1,987,198	\$2,034,692	\$2,083,321	\$2,133,112	\$2,184,094	\$2,236,294	\$2,289,741	\$2,344,466	\$2,400,499	\$19,693,417
Link 104	Increase Frequency	\$991,045	\$0	\$0		\$0	\$1,089,239	\$1,115,272	\$1,141,927	\$1,169,219	\$1,197,164	\$1,225,776	\$6,938,598



Table 13: Operating Cost Element, cont.

Description	Annual	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
	Operating Cost											
		0	1	2	3	4	5	6	7	8	9	
	2015											
Fixed Route/Fixed Guideway Improvements			\$23,033,335	\$30,643,845	\$46,493,000	\$59,309,821	\$68,642,047	\$71,667,369	\$75,810,858	\$79,183,278	\$81,075,759	\$536,319,887
Increase Frequency	\$1,256,120	\$0	\$0	\$0	\$0	\$1,380,580	\$1,413,576	\$1,447,360	\$1,481,952	\$1.517.371	\$1,553,636	\$8,794,473
· · ·												\$6,650,684
3												\$14,151,425
										-		\$14,199,314
			\$0									\$16,393,265
			\$0									\$16,652,951
<u> </u>		· ·	\$0			\$0						\$19,120,614
			\$0	·		\$0						\$10,844,191
												\$3,912,696
												\$3,081,891
												\$3,561,602
		•										\$3,934,051
		· ·										\$4,961,194
•		· ·										\$1,779,964
												\$11,811,645
		\$0	\$1,176,621	\$1,204,742								\$11,660,479
	. , , ,	\$0										\$10,867,475
												\$11,471,474
												\$9,121,168
		\$0			\$0							\$3,873,007
		\$0	\$125,983	\$128,994	\$132,077	\$135,233						\$1,248,507
Eliminate Service		\$0										-\$2,671,984
		\$0										\$7,779,972
•		\$0										\$6,934,407
Add New Service	\$1,007,228	\$0			\$1,081,186		\$1,133,484		\$1,188,313	\$1,216,713	\$1,245,793	\$9,189,039
Add New Service		\$0	\$0		\$720,857		\$755,726	\$773,788				\$6,126,589
Add New Service	\$1,797,346	\$0	\$0				\$2,022,643	\$2,070,985		-		\$16,397,357
Add New Service	\$266,114	\$0	\$0				\$299,472	\$306,629				\$2,427,786
Route Realignment	-\$408,741	\$0	\$0	-\$428,512	-\$438,753	-\$449,240	-\$459,977	-\$470,970	-\$482,226	-\$493,751	-\$505,552	-\$3,728,981
	\$519,352	\$0	\$0	\$544,474	\$557,487	\$570,811	\$584,453	\$598,421	\$612,724	\$627,368	\$642,362	\$4,738,098
Add New Service	\$2,185,189	\$0	\$0		\$2,345,642			\$2,517,876	\$2,578,053	\$2,639,668	\$2,702,757	\$17,644,801
Add New Service	\$2,240,510	\$0	\$0	\$0	\$2,405,025			\$2,581,619	\$2,643,320	\$2,706,495	\$2,771,181	\$18,091,505
Add New Service		\$0	\$0	\$0								\$6,642,794
Add New Service	\$876,794	\$0	\$0	\$0	\$941,175				\$1,034,428			\$7,079,871
Add New Service	\$1,848,016	\$0	\$0	\$0	\$0				\$2,180,261			\$12,938,508
Add New Service	\$1,078,764	\$0	\$0	\$0	\$0	\$1,185,651	\$1,213,988	\$1,243,002	\$1,272,710	\$1,303,127	\$1,334,272	\$7,552,750
Add New Service	\$561,797	\$0			\$0		\$632,218	\$647,328		\$678,640	\$694,860	\$3,933,306
	\$1,300,049	\$0	\$0		\$0		\$1,463,011	\$1,497,977	\$1,533,778	\$1,570,436	\$1,607,969	\$7,673,171
	\$550,828	\$0	\$0		\$0		\$0	\$634,689	\$649,858	\$665,390	\$681,293	\$2,631,231
Add New Service	\$650,978	\$0			\$0		\$0		\$768,014		\$805,164	\$3,109,636
	. ,											\$7,467,583
		·				·						\$1,052,793
		· ·										\$2,105,585
	Increase Frequency Route Realignment Add New Service Add New Service Add New Service Route Realignment Increase Frequency Increase Frequency Increase Frequency Route Realignment Increase Hours of Service Increase Hours of Service Route Realignment Add New Service	2015 2015 2015 2015 2015 2015 2015 2015 2015 2015 2015 2015 2015 2015 2015 2015 201	Description	Description	Description	2015 2016 2017 2018 2017 2018 2015 2017 2018 2015	No. Part	Description Description	Peter Pete	2015 2015 2016 2017 2018 2019	No. Properties Column Column	Page Page

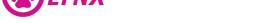




Table 13: Operating Cost Element, cont.

	Description	Annual Operating Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Service Type/Mode			0	1	2	3	4	5	6	7	8	9	
		2015											
Other Existing Service Improvements		\$460,574	\$0	\$471,581	\$482,852	\$494,392	\$506,208	\$518,307	\$530,694	\$543,378	\$556,365	\$569,662	\$5,134,013
ADA Paratransit Service	ADA Service for New/Expanded Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TD and Medicaid Paratransit Service	TD and Medicaid Paratransit Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NeighborLink (PUL) Services	NeighborLink (PUL) Services	\$460,574	\$0	\$471,581	\$482,852	\$494,392	\$506,208	\$518,307	\$530,694	\$543,378	\$556,365	\$569,662	\$5,134,013
Projected Annual Operating Costs - Exist	\$126,241,083	\$126,241,083	\$129,258,245	\$132,347,517	\$135,510,623	\$138,749,327	\$142,065,436	\$145,460,800	\$148,937,313	\$152,496,914	\$156,141,591	\$1,407,208,848	
Projected Annual Operating Costs - Addi	\$65,550,066	\$0	\$23,033,335	\$30,643,845	\$46,493,000	\$59,309,821	\$68,642,047	\$71,667,369	\$75,810,858	\$79,183,278	\$81,075,759	\$535,859,313	
Projected Annual Operating Costs	\$191,791,149	\$126,241,083	\$152,291,581	\$162,991,362	\$182,003,623	\$198,059,147	\$210,707,483	\$217,128,169	\$224,748,171	\$231,680,193	\$237,217,349	\$1,943,068,161	



Table 14: Capital Cost Element

Table 14. Capital Cost Lielliellt																			
Capital Needs	Unit Cost	10-Year Need		2015	2016	2017	2018		2019		2020		2021		2022		2023		2024
						Vel	nicle Requirements									_			
					1	2	3		4		5		6		7		8		9
Fixed-Route/Fixed Guideway					·	_			·						•			_	
Replacement Buses - Maintain Existing Service	\$579,500	232	70	\$40,565,000 10	\$5,933,501	22 \$13,365,685	22 \$13,685,124	22	\$14,012,199	26	\$16,955,652	26	\$17,360,892	26	\$17,775,818	26	\$18,200,660	26	\$18,635,656
Lake Nona /OIA	\$450,000	3	0	\$0 2	\$921,510	0 \$0		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Lake Nona Downtown Xpress	\$450,000	4	0	\$0 3	\$1,382,265	0 \$0		0	\$0	0	\$0	1	\$518,511	0	\$0	0	\$0	0	\$0
Bithlo Circulator	\$450,000	1	0	\$0 1	\$460,755			0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Bithlo Fixed Route	\$450,000	1	0	\$0 1	\$460,755	0 \$0			\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Osceola Express Route	\$450,000	2	0	\$0 2	\$921,510	0 \$0		-	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Express Link 213	\$450,000	1	0	\$0 0	\$0				\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Express Link 214	\$450,000	1	0	\$0 0	\$0	1 \$471,767	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 28 Circulator	\$450,000	2	0	\$0 0	\$0		2 \$966,085	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 29 Circulator	\$450,000	2	0	\$0 0	\$0			0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 48 Circulator	\$450,000	2	0	\$0 0	\$0			0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 49 Circulator	\$450,000	2	0	\$0 0	\$0			0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 100 (Link 436N)	\$450,000	0	4	\$1,800,000 0	\$0			0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 101 (Link 436S)	\$450,000	0	5	\$2,250,000 0	\$0		•	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
St. Cloud Neighborlink	\$450,000	1	0	\$0 1		0 \$0			\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
S Orange Ave Fixed Route Circulator	\$450,000	2	0	\$0 0	\$0			0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 10 Extension	\$450,000	2	0	\$0 0	\$0			0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 26 Extension	\$450,000	2	0	\$0 0	\$0			_	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 102 (Sunrail - Altamonte)	\$450,000	0	0	\$0 0	\$0			Ŭ	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 443	\$450,000	0	0	\$0 0	\$0				\$0 \$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 103	\$450,000	0	0	\$0 0	\$0			-	\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Lake Nona Circulator	\$450,000	3	0	\$0 0	\$0			0	\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0	0	\$0
Link 45 Extension to Greenwood	\$450,000	0	0	\$0 0	\$0			-	\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0	0	\$0
Link 200	\$450,000	0	0	\$0 0	\$0		•	U	\$0	0	\$0 \$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 445 Extension	\$450,000	3	0	\$0 0	\$0			0	\$0	0	\$0 \$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 40 Modification	\$450,000	0	0	\$0 0	\$0			_	\$0 \$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 104	\$450,000	9	0	\$0 0	\$0			-	\$4,451,283	0	\$0	0	\$0	0	\$0 \$0	0	\$0	0	\$0
Link 105	\$450,000	10	0	\$0 0	\$0				\$4,945,870	0	\$0	0	\$0	0	\$0 \$0	0	\$0	0	\$0
Link 7	\$450,000	2	0	\$0 0	\$0			. 0	\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Kirkman Fastlink	\$450,000	1	0	\$0 1		0 \$0			\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Aloma Ave. Route	\$450,000	1	0	\$0 1		0 \$0		ŭ	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Goldenrod	\$450,000	3	0	\$0 0	\$400,733	<u> </u>			\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 103 Sunrail	\$450,000	0	0	\$0 0	\$0			-	\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0	0	\$0
Link 10 Suthali	\$450,000	2	0	\$0 0	\$0			U	\$0	2	\$1,012,815	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 10 Extension	\$450,000		0	\$0 0	\$0			0	\$0 \$0	2	\$1,519,223	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 10	\$450,000	3	0	\$0 0 \$0 0	\$0 \$0			3	\$1,483,761	0	\$1,519,223	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0
Link 10	\$450,000	0	0	\$0 0	\$0				\$1,463,761	0	\$0 \$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 18	\$450,000	0	0	\$0 0	\$0				\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 16	\$450,000	3	0	\$0 0	\$0			Ü	\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 3	\$450,000	2	0	\$0 0	\$0				\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 1 Link 15	\$450,000	5	0	\$0 0	\$0				\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0
Link 15 Link 29	\$450,000	2	0	\$0 0 \$0 0	\$0 \$0				\$989,174	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0
SR 528 Disney to OIA	\$450,000	3	0	\$0 3	\$1,382,265				\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
SR 50 Downtown to UCF	\$450,000	3	0	\$0 3	\$1,382,265			0	\$0	0	\$0	0	\$0	0	\$0 \$0	0	\$0 \$0	0	\$0
SR 50 Downtown to UCF SR 50 Downtown to West Oaks Mall	\$450,000	2	0	\$0 3	\$1,382,265			0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0
	\$450,000	1	0	\$0 2 \$0 1	\$921,510		· ·		\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0
Conway Circulator Link 426 - Poinciana Sunrail	\$450,000	1	0	\$0 1 \$0 0	\$460,755 \$0				\$0 \$0	1	\$0 \$506,408	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0	0	\$0 \$0
FastLink 441	\$450,000	3	0	\$0 0	\$1,382,265			0	\$0 \$0	0	\$506,408 \$0	0	\$0 \$0		\$0 \$0	0	\$0 \$0	0	\$0 \$0
Link 18L Kissimmee Sunrail Connector (Link 208)	\$450,000		0	\$0 3 \$0 0	\$1,382,265			0	\$0 \$0	0		_	\$0 \$0	0		_			
·		0	_	\$0 0 \$0 0						0	\$0 \$0	0		0	\$0	0	\$0	0	\$0 \$0
Link 104 & 105 Join	\$450,000	0	0		\$0 \$021 F10			0	\$0	0	\$0 \$0	0	\$0	0	\$0	0	\$0	0	\$0
Ronald Reagan/Red Bug	\$450,000	2	0	\$0 <mark>2</mark>	\$921,510	0 \$0	\$0	0	\$0	U	\$0	0	\$0	0	\$0	0	\$0	0	\$0



Table 14: Capital Cost Element, cont.

Capital Needs	Unit Cost	10-Year Need		2015	2016	2017		2018		2019	2020		2021		2022		2023			2024
							Veh	icle Requirements												
					1		2	3		4		5		6		7		8		9
Fixed-Route/Fixed Guideway																				
JYP FastLink	\$450,000	4	0	\$0 <mark>0</mark>	\$0	4	\$1,887,068	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Kissimmee Circulator	\$450,000	1	0	\$0 <mark>0</mark>	\$0	1	\$471,767	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
SR 436 Altamonte Sunrail	\$450,000	6	0	\$0 <mark>0</mark>	\$0	6	\$2,830,602	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Orange Ave to Sand Lake (Enhanced Express)	\$450,000	3	0	\$0 <mark>0</mark>	\$0	3	\$1,415,301	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Link 7 Circulator (Belle Isle Area)	\$450,000	0	0	\$0 <mark>0</mark>	\$0	0	\$0	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
FL 441 to Kissimmee	\$450,000	3	0	\$0 <mark>0</mark>	\$0	3	\$1,415,301	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
US 192 Lake County-Kissimmee (BRT)	\$450,000	0	0	\$0 <mark>0</mark>	\$0	0	\$0	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
US 192 Disney to Kissimmee (BRT)	\$450,000	6	0	\$0 0	\$0	0	\$0	6 \$2,898,25 ⁴	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
US 441 Apopka to LCS	\$450,000	2	0	\$0 <mark>0</mark>	\$0	0	\$0	<mark>2</mark> \$966,085	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
JYP Circulator	\$450,000	1	0	\$0 <mark>0</mark>	\$0	0	\$0	1 \$483,042	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
UCF to SR 528 (Enhanced Express)	\$450,000	8	0	\$0 <mark>0</mark>	\$0	0	\$0	90	8	\$3,956,696	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
17/92 Winter Park - LCS	\$450,000	8	0	\$0 0	\$0	0	\$0	90	8	\$3,956,696	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Orlovista Circulator	\$450,000	1	0	\$0 0	\$0	0	\$0	90	1	\$494,587	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Kirkman (Colonial-I-Drive) BRT	\$450,000	8	0	\$0 <mark>0</mark>	\$0	0	\$0	0 \$0	0	\$0	8	\$4,051,261	0	\$0	0	\$0	0	\$0	0	\$0
SR 436 Apopka -Altamonte SunRail Station (EE)	\$450,000	2	0	\$0 0	\$0	0	\$0	90	0	\$0	0	\$0	2	\$1,037,022	0	\$0	0	\$0	0	\$0
US 192 Kissimmee -St. Cloud (EE)	\$450,000	3	0	\$0 <mark>0</mark>	\$0	0	\$0	90	0	\$0	0	\$0	3	\$1,555,532	0	\$0	0	\$0	0	\$0
OBT Florida Mall -Kissimmee (BRT)	\$450,000	6	0	\$0 <mark>0</mark>	\$0	0	\$0	90	0	\$0	0	\$0	0	\$0	6	\$3,185,419	0	\$0	0	\$0
Articulated Buses a (Links 4 and 17: and future)	\$1,000,000	0	4	\$4,000,000	\$0	0	\$0	90	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Articulated for replacing old Artic Buses	\$1,000,000	4	0	\$0 2	\$2,047,800	2	\$2,096,742	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Town Center Boulevard (Link 332)	\$450,000	1	0	\$0 <mark>0</mark>	\$0	0	\$0	90	0	\$0	0	\$0	0	\$0	0	\$0	1	\$543,592	0	\$0
SR 535 (Link 430)	\$450,000	2	0	\$0 <mark>0</mark>	\$0	0	\$0	90	0	\$0	0	\$0	0	\$0	0	\$0	2	\$1,087,184	0	\$0
Total		453	83	\$48,615,000 38	\$17,913,131	48	\$24,688,094 6	2 \$33,006,815	63	\$34,290,265	40	\$24,045,359	32	\$20,471,957	32	\$20,961,237	29	\$19,831,435	26	\$18,635,656
Other Revenue Vehicles																				
Replacement Vans - Maintain Existing Service	\$33,000	110	45	\$1,485,000 <u>11</u>	\$371,676	11	\$380,559	1 \$389,654	11	\$398,967	11	\$408,502	11	\$418,265	11	\$428,262	11	\$438,497	11	\$448,977
Vans for New Service	\$25,000	50	42	\$1,050,000 9	\$230,378	9	\$235,884	4 \$107,343	4	\$109,908	4	\$112,535	4	\$115,225	4	\$117,978	4	\$120,798	4	\$123,685
Spare Vans	\$25,000	20	10	\$250,000 2	\$51,195	2	\$52,419	\$53,67	2	\$54,954	2	\$56,268	2	\$57,612	2	\$58,989	2	\$60,399	2	\$61,843
Total		260	97	\$2,785,000 23	\$653,248	22	\$668,861	7 \$550,668	17	\$563,829	17	\$577,305	17	\$591,102	17	\$605,230	17	\$619,695	17	\$634,505
Support Vehicles , Paratransit, NeighborLink								•												
Replacement Cars - Maintain Existing Service	\$40,000	40	6	\$240,000 4	\$163,824	4	\$167,739	4	4	\$175,853	4	\$180,056	4	\$184,359	4	\$188,766	4	\$193,277	4	\$197,896
Replacement Vans (Paratransit) - Maintain Existing Service	\$86,000	84	35	\$3,010,000	\$704,443	4	\$360,640	\$2,215,554	4	\$378,084	4	\$387,120	4	\$396,373	24	\$2,435,076	4	\$415,546	4	\$425,477
NeighborLink - Maintain Existing Service & Flex	\$160,000	37	10	\$1,600,000	\$491,472	0	\$0	0 \$0	14	\$2,461,944	6	\$1,080,336	0	\$0	0	\$0	0	\$0	14	\$2,770,549
Vans/Trucks for New Service	\$0	0	0	\$0 C	\$0	0	\$0	0 \$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Total		204	51	\$4,850,000 1	\$1,359,739	8	\$528,379	8 \$2,387,302	22	\$3,015,882	14	\$1,647,513	8	\$580,732	28	\$2,623,841	8	\$608,823	22	\$3,393,923





Table 14: Capital Cost Element, cont.

Capital Needs	Unit Cost	10-Year Need		2015		2016	2017		2018			2019	2020		2021		2022		2023			2024
								Veh	icle Requirem	ents												
						1	2		3			4		5		6		7		8		9
Other Transit Infrastructure																						
Stop Signs	\$0	0	0	\$48,600	0	\$27,000 0	\$24	,000	0 9	316,200)	\$0	0	\$15,600	0	\$9,000	0	\$7,200	0	\$0)	\$7,200
Benches	\$0	0	0	\$240,000	0	\$160,000 0	\$158	,000	0 \$1	12,000)	\$0	0	\$208,000	0	\$112,000	0	\$96,000	0	\$0	0	\$96,000
Shelters	\$0	0	0	\$8,070,947	0	\$1,000,000 0	\$800	,000 (0 \$7	700,000)	\$0	0	\$2,600,000	0	\$1,400,000	0	\$1,200,000	0	\$0)	\$1,200,000
Intermodal Centers/Park-and-Ride Lots	\$0	0	0	\$0	0	\$3,500,000 0		\$0 (0	\$0 C)	\$0	0		0	\$1,500,000	0	\$0	0	\$0)	\$0
Capital Bus Lease	\$2,580,095	0	1	\$2,580,095	0	\$0 0		\$0 (0	\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	\$0)	\$0
Automatic Vehicle Location (AVL) Unit Upgrades	\$0	0	0	\$0	0	\$0 0		\$0 (0	\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	\$0)	\$0
Road Ranger Capital	\$50,000	0	2	\$100,000	0	\$0 0		\$0 (0	\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	\$0	ט	\$0
Miscellaneous Capital - Facilities	\$0	0	0	\$4,546,393	0	\$0 0		\$0 (0	\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	\$0	ט	\$0
US 192 BRT Stations & Construction	\$0	0	0	\$0	0	\$0 0		\$0 (0	C)		0	\$12,000,000	0	\$23,000,000	0	\$0	0	\$0)	\$0
SR 50 BRT Stations & Constructions	\$0	0	0	\$0	0	\$0 0		\$0 (0	\$0 C)	\$0	0	\$12,000,000	0	\$23,000,000	0	\$0	0	\$0)	\$0
VA Connector/ Lake Nona Stations & Construction	\$500,000	0	0	\$0	0	\$0 <mark>0</mark>		\$0 (0	\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	\$0)	\$0
Seminole Satellite Facility	\$12,500,000	1	0	\$0	0	\$0 0		\$0 (\$0 C)	\$0	1	\$14,066,878	0	\$0	0	\$0	0	\$0)	\$0
NeighborLink/FlexBus Technology - ITS Component Only	\$3,363,711	0	0	# 0	0	\$0 <mark>0</mark>		\$0 (\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	\$0)	\$0
Other Capital (specify) - Southern Operations Base	\$0	0	0	ΨΟ	0	\$12,500,000 0	\$12,500	_		\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	ΨΟ	0	\$0
Other Capital (specify) - BRT LYMMO & Expansion	\$21,039,643	0	1	\$21,039,643	0	\$0 <mark>0</mark>	\$2,500	,000		\$0 ()	\$0	0	\$0	0	\$0	0	\$0	0	\$0)	\$0
Other Capital (specify) - Technology/Software	\$9,385,412	0	1	\$9,385,412	0	\$1,000,000 0		\$0 (<u> </u>	\$0 C)	\$0	0	\$0	0	\$1,000,000	0	\$0	0	\$0)	\$0
Other Capital (specify) - Security	\$1,070,248	0	1	\$1,070,248	0	\$0 <mark>0</mark>		\$0 (<u> </u>	\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	\$0)	\$0
Other Capital (specify) - Support Equipment	\$2,472,608	0	1	\$2,472,608	0	\$0 0		\$0 (\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	\$0)	\$0
Other Capital (specify) - ARRA	\$2,784,099	0	1	\$2,784,099	0	\$0 0	<u> </u>	\$0 (\$0 C)	\$0	0	\$0	0	\$0	0	\$0	0	ΨΟ	0	\$0
Total				\$52,338,045		\$18,187,000	\$15,982,00	10	\$828,2	00		\$0		\$40,890,478		\$50,021,000		\$1,303,200		\$0		\$1,303,200
															_							
Total Vehicle Cost - Maintain Existing				\$ 47,150,000		\$ 7,716,110	\$ 14,327,		\$ 16,51		\$	17,482,001		\$ 19,067,935		\$ 18,417,502		\$ 20,886,910		\$ 19,308,379	\$	22,540,399
Total Other Transit Infrastructure Cost				\$ 52,338,045		\$ 18,187,000	\$ 15,982,			8,200	\$	-		\$ 40,890,478	_	\$ 50,021,000		\$ 1,303,200		\$ -	\$	1,303,200
Total Cost - Maintain Existing Veh/Other Infra.				\$ 99,488,045		\$ 25,903,110	\$ 30,309,		\$ 17,34		\$	17,482,001		\$ 59,958,413		\$ 68,438,502		\$ 22,190,110		\$ 19,308,379	\$	23,843,599
Total Vehicle Cost - New Service				\$ 9,100,000		\$ 12,210,008	\$ 11,558,		\$ 19,42		\$	20,387,975		\$ 7,202,242	4	\$ 3,226,289		\$ 3,303,397		\$ 1,751,573	\$	123,685
Total Capital Cost				\$108,588,045		\$ 38,113,118	\$ 41,867,	334	\$ 36,77	2,986	\$	37,869,976		\$ 67,160,655		\$ 71,664,791		\$ 25,493,508		\$ 21,059,952	\$	23,967,284



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